# ROTTERDAM SCHOOL OF MANAGEMENT ERASMUS UNIVERSITY

# RESOLUTION OF INTERNATIONAL BANKS: CAN SMALLER COUNTRIES COPE?

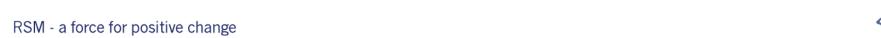
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NZ TREASURY, 17 NOVEMBER 2017



**RSM** 



#### **Outline**



- Reform after the Great Financial Crisis
- Need for fiscal backstop -> how for international banks?
- Theory: Equilibria of international banking
- Empirics: International banking in practice
- Policy options ring-fecing versus burden sharing



#### Reform after crisis



- Much has been done:
  - ☐ More capital, including systemic surcharge G-SIBs
  - ☐ Key principles for resolution of international banks, but soft law
  - ☐ Bail-in: yes for idiosyncratic failures, but for large systemic banks?
- We take the presence of large banks as given
  - Still need for fiscal backstop for (large) banks
- How to solve coordination failure in resolution of international banks?

#### Potential fiscal costs

Assumptions: 1) Restore equity at 4.5% of total assets

- 2) Capacity to rescue up to 3 largest banks
- 3) Hurdle rate for fiscal capacity ≈ 8% GDP

Table 3: Potential fiscal costs for selected countries, 2015/2016 (as a % of GDP)

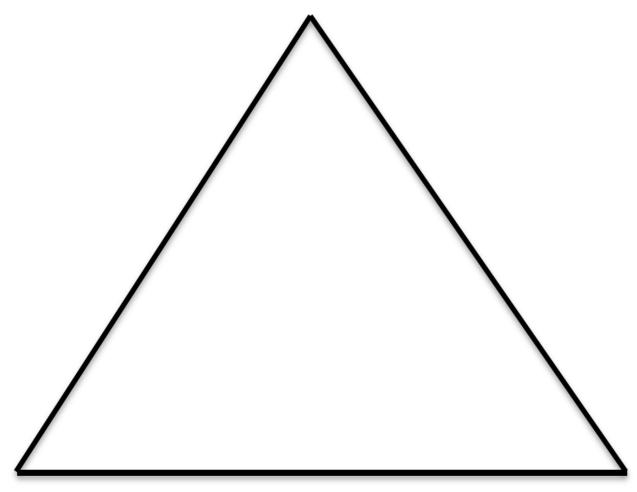
Countries	Assets (in US\$ billion)	Recapitalisation (in US\$ billion)	Fiscal costs (% of GDP)
Top 3 banks China (2015)	8,991	405	3.7%
Top 3 banks US (2015)	6,287	283	1.6%
Top 3 banks Japan (2015)	6,023	271	6.6%
Top 3 banks European banking union (2015)	5,785	260	2.3%
Top 3 banks UK (2015)	5,288	238	8.4%
Top 3 banks Switzerland (2015)	1.989	90	13.5%
Top 3 banks Australia (2016)	2.033	91	7.6%

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#### Financial trilemma



1. Financial stability

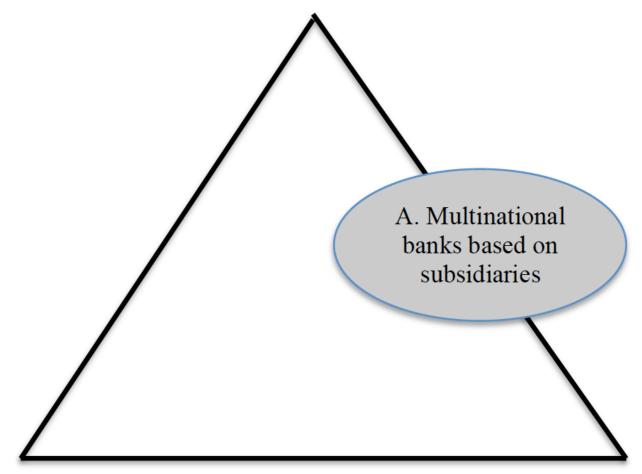


2. International banking

3. National financial policies

# Equilibrium A. of financial trilemma

1. Financial stability



2. International banking

3. National financial policies

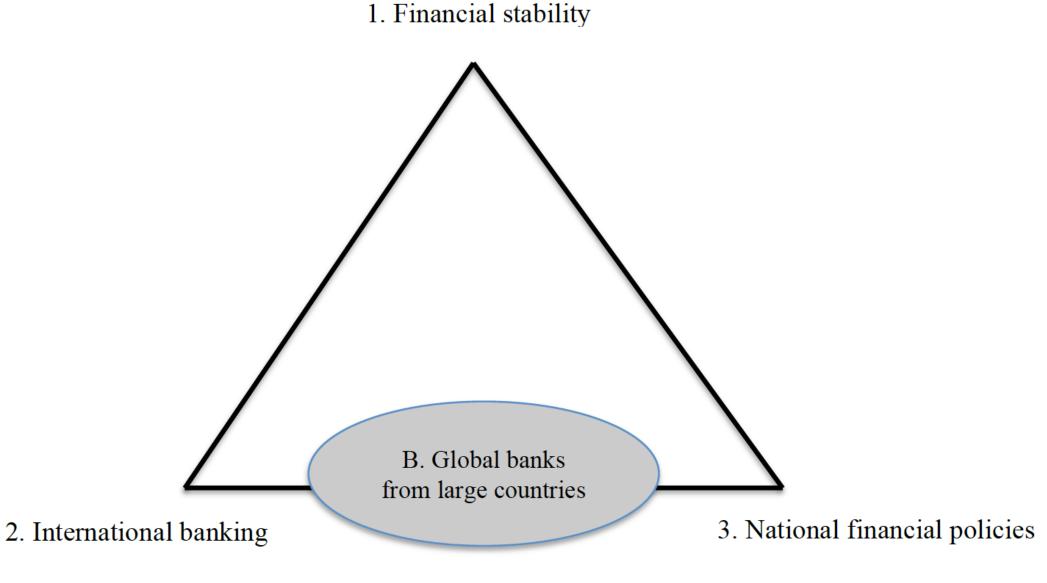


#### A. Multinational banks with national subs

- Idea:
  - ☐ National subs are separately capitalised and managed
  - □ National authorities resolve separately: MPE (multiple point of entry)
- But is this equilibrium viable?
  - ☐ Synergies from centralised risk management + 1 brand name
  - ☐ Legal firewalls cannot prevent indirect contagion
  - ☐ Empirics: correlation default risk parent and sub is 0.2 / 0.3
- Long run equilibrium
  - ☐ Truly stand alone: increasingly high ring-fencing requirements
  - No incentives for national authorities to cooperate



# Equilibrium B. of financial trilemma





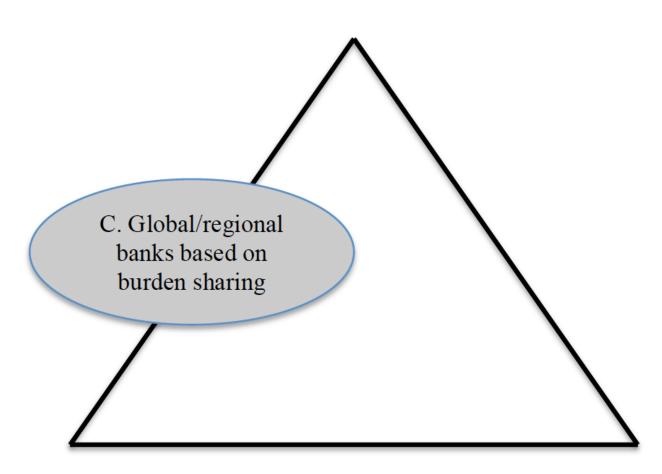
### B. Global banks from large countries

- Fiscal capacity:
  - ☐ Small and medium countries cannot support large banks: downsizing
  - ☐ Only large countries can afford and follow SPE (single point of entry)
- But what about foreign retail branches and subs?
  - ☐ Home country (and parent bank) may choose to support, or not
  - ☐ Incentive host countries to ring-fence -> equilibrium A. (with MPE)
- Long run equilibrium
  - ☐ Geopolitics and powerplay: US + China may impose their model
  - ☐ Nevertheless, host countries may not accept unilateral approach



# Equilibrium C. of financial trilemma

1. Financial stability



2. International banking

3. National financial policies



#### C. Global banks with burden sharing

- Idea:
  - ☐ Give up on national policies: joint supervision + burden sharing for resolution based on **hard law**
  - ☐ Facilitates SPE (single point of entry)
- Technically easy, but politically difficult
  - ☐ Tightly connected group of countries: European Banking Union
  - ☐ Ad hoc (e.g. Joint Vienna) may work if all interests are aligned, but you cannot count on it
- Long run equilibrium
  - ☐ Regional groupings: Trans-Tasman Banking Union





#### Examples of multinational banks

- Australian (parent) banks with New Zealand subs, already established before the Great Financial Crisis
  - ☐ Cooperation in Trans-Tasman Banking Council
  - ☐ Useful, but it is based on soft-law -> legally non-binding
- US requirement for intermediate holding company
- Prime examples: HSBC, Santander, BBVA
  - ☐ HSBC: global MPE (Americas, Europe, Asia) + local SPE
  - □ BBVA: MPE + SPE for Banking Union (entering Portugal?) RSM

## Examples of global banks

- Three groups of global banks:
  - 1. Global banks from large countries (US, China, Japan)
  - 2. Global banks from the euro area, with (limited) burden sharing
  - 3. Global banks from mid-sized (UK, Switzerland) -> downsizing
- Key is credible fiscal backstop
  - 1. Yes, global banks are still growing
  - 2. Mixed, euro area is building ESM as backstop to banking system (backstop to SRF + direct recap without cumbersome conditions)
- Group 3 has less credible backstop (and no political willingness)
  - ☐ MPE is realistic option (HSBC), but more expensive
  - ☐ Credit Suisse: on paper SPE, underlying MPE



# **Empirics**

Calculation: annualised change in assets, correcting for GDP

Table 3: Development of global banks for major countries, 2007-2015

	2007	2015	2007-15		
Ranking groung	Assets		Change		
	in \$ billion		Assets	GDP	Net
<b>Top 5 Chinese banks</b>	3,928	12,684	16%	15%	+1%
Top 5 US banks	7,943	8,879	1%	3%	-1%
Top 3 Japanese banks	4,344	6,023	4%	-1%	+5%
Top 8 Euro Area banks	14,578	11,807	-3%	-1%	-1%
Top 4 UK banks	10,600	6,492	-6%	-1%	-5%
Top 2 Swiss banks	3,211	1,781	-7%	4%	-11%
Total 27 banking groups	44,604	47,667	1%	3%	-2%



#### Risk sharing in trans-Tasman Banking Union?

#### Risk or burden sharing can be:

- Specific: geographic spread of bank assets
- General: economic size (GDP)

Table 4: Burden sharing key (2016)

	Burden sharing key		
Country	Bank assets	GDP	
Australia	86.3%	86.7%	
New Zealand	13.7%	13.3%	
Total	100%	100%	





# Trans-Tasman Banking Union?

#### Calculations based on joint fiscal backstop

Table 5: Potential fiscal costs in a banking union, 2015/2016 (as a % of GDP)

Countries	Assets (in US\$ billion)	Recapitalisation (in US\$ billion)	Fiscal costs (% of GDP)
Top 3 banks European banking union (2015)	5,785	260	2.3%
<ul> <li>Top 3 banks France (2015)</li> </ul>	5,465	246	10.2%
<ul> <li>Top 3 banks German (2015)</li> </ul>	2,794	126	3.7%
<ul> <li>Top 3 banks Spain (2015)</li> </ul>	2,646	119	9.9%
<ul> <li>Top 3 banks Netherlands (2015)</li> </ul>	2,064	93	12.3%
<ul> <li>Top 3 banks Italy (2015)</li> </ul>	1,854	83	4.6%
Top 3 banks trans-Tasman banking union (2016)	2.033	91	6.6%
Top 3 banks Australia (2016)	2.033	91	7.6%

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#### Conclusions

- International financial stability remains elusive two main options
- 1. Soft law approach of trans-Tasman Banking Council is helpful, but will not solve coordination problem
  - ☐ Increasing ring-fencing requirements for NZ subs
- 1. Burden sharing based on hard law can solve coordination failure
- Technically feasible, but political challenges
  - ☐ Give up national policies (differences in resolution and dep. insur.)
  - □ Differences in size: 87% vs 13% -> is New Zealand voice heard?
  - ☐ Long-run equilibrium!



#### References

 Schoenmaker, D. (2017), 'Resolution of International Banks: Can Smaller Countries Cope?', International Finance, 20, forthcoming.

 Schoenmaker, D. (2017), 'A Trans-Tasman Banking Union?', draft paper.

