

# *Vote State Services*

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APPROPRIATION MINISTER(S): Minister for Social Development (M63), Minister of State Services (M66)

APPROPRIATION ADMINISTRATOR: State Services Commission

RESPONSIBLE MINISTER FOR STATE SERVICES COMMISSION: Minister of State Services

# Details of Appropriations and Capital Injections

## Annual and Permanent Appropriations

Titles and Scopes of Appropriations by Appropriation Type	2017/18		
	Estimates Budget \$000	Supplementary Estimates Budget \$000	Total Budget \$000
<b>Departmental Output Expenses</b>			
<b>Designing and Implementing Social Investment (M63)</b> This appropriation is limited to identifying where and how to implement a social investment approach, assessing how well a social investment approach is being delivered in these areas, and providing tools and support to agencies to assist them in implementing a social investment approach.	8,804	6,207	15,011
<b>Place-based Initiatives - National Support (M63)</b> This appropriation is limited to providing support and evaluation across place-based initiatives.	1,020	200	1,220
<b>Place-based Initiatives - South Auckland Social Investment Board (M66)</b> This appropriation is limited to the delivery of services as part of the Social Investment Plan for South Auckland and to the operational support of the South Auckland Social Investment Board.	2,750	95	2,845
<b>Total Departmental Output Expenses</b>	12,574	6,502	19,076
<b>Departmental Capital Expenditure</b>			
<b>State Services Commission - Capital Expenditure PLA (M66)</b> This appropriation is limited to the purchase or development of assets by and for the use of the State Services Commission, as authorised by section 24(1) of the Public Finance Act 1989.	100	933	1,033
<b>Total Departmental Capital Expenditure</b>	100	933	1,033
<b>Non-Departmental Other Expenses</b>			
<b>Open Government Partnership (M66)</b> This appropriation is limited to payments associated with New Zealand's membership of the Open Government Partnership.	200	-	200
<b>Remuneration and Related Employment Costs of Chief Executives (M66)</b> This appropriation is limited to the remuneration and costs relating to the employment of chief executives employed by the State Services Commissioner.	13,940	2,075	16,015
<b>Settlement of Legal Liabilities (M66)</b> The settlement of legal liabilities incurred by now-disestablished government departments and other Crown settlements.	7	-	7
<b>Total Non-Departmental Other Expenses</b>	14,147	2,075	16,222
<b>Multi-Category Expenses and Capital Expenditure</b>			
<b>Policy Advice and Management of the Public Management System MCA (M66)</b> The single overarching purpose of this appropriation is to support decision making by Ministers on Government policy matters and leading the Public Management System.	29,715	886	30,601
<b>Departmental Output Expenses</b>			
<b>Management of the Public Management System</b> This category is limited to ensuring the Public Management System has the design, capability and performance to deliver public services.	24,188	886	25,074
<b>Public Management System Policy Advice</b> This category is limited to the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters relating to the Public Management System.	5,527	-	5,527
<b>Total Multi-Category Expenses and Capital Expenditure</b>	29,715	886	30,601
<b>Total Annual and Permanent Appropriations</b>	56,536	10,396	66,932

## Capital Injection Authorisations

	2017/18		
	Estimates Budget \$000	Supplementary Estimates Budget \$000	Total Budget \$000
State Services Commission - Capital Injection (M66)	1,500	-	1,500

# Supporting Information

## Part 1 - Vote as a Whole

### 1.2 - Trends in the Vote

#### Summary of Financial Activity

	2017/18				
	Estimates \$000	Supplementary Estimates			Total \$000
		Departmental Transactions \$000	Non- Departmental Transactions \$000	Total Transactions \$000	
<b>Appropriations</b>					
Output Expenses	12,574	6,502	-	6,502	19,076
Benefits or Related Expenses	-	N/A	-	-	-
Borrowing Expenses	-	-	-	-	-
Other Expenses	14,147	-	2,075	2,075	16,222
Capital Expenditure	100	933	-	933	1,033
Intelligence and Security Department Expenses and Capital Expenditure	-	-	N/A	-	-
Multi-Category Expenses and Capital Expenditure (MCA)					
<i>Output Expenses</i>	29,715	886	-	886	30,601
<i>Other Expenses</i>	-	-	-	-	-
<i>Capital Expenditure</i>	-	N/A	-	-	-
<b>Total Appropriations</b>	56,536	8,321	2,075	10,396	66,932
<b>Crown Revenue and Capital Receipts</b>					
Tax Revenue	-	N/A	-	-	-
Non-Tax Revenue	13,691	N/A	2,075	2,075	15,766
Capital Receipts	-	N/A	-	-	-
<b>Total Crown Revenue and Capital Receipts</b>	13,691	N/A	2,075	2,075	15,766

## Part 2 - Details of Departmental Appropriations

### 2.1 - Departmental Output Expenses

#### Designing and Implementing Social Investment (M63)

##### *Scope of Appropriation*

This appropriation is limited to identifying where and how to implement a social investment approach, assessing how well a social investment approach is being delivered in these areas, and providing tools and support to agencies to assist them in implementing a social investment approach.

##### *How Performance will be Assessed and End of Year Reporting Requirements*

Performance Measures	2017/18		
	Estimates Standard	Supplementary Estimates Standard	Total Standard
A survey of Social Sector agencies indicates that the advice, support and tools provided by the Social Investment Agency have been useful	Achieved	Measure replaced	Measure replaced
A survey of Social Sector agencies shows an improvement in the capability of agencies to implement a social investment approach with the baseline to be established in 2017/18	Achieved	Measure replaced	Measure replaced
The combined number of agencies and NGO's on-boarded to the Data Exchange will not be less than 80% of the number committed	New measure	80% or higher	80% or higher
The percentage of key deliverables agreed with the Minister completed in accordance with organisational priorities and agreed standards will be no less than 85%	New Measure	85% or higher	85% or higher

##### *Reasons for Change in Appropriation*

This appropriation increased by \$6.207 million to \$15.011 million for 2017/18 due to draw-down of contingency funding for phase two of the Data Exchange project.

#### Place-based Initiatives - National Support (M63)

##### *Scope of Appropriation*

This appropriation is limited to providing support and evaluation across place-based initiatives.

##### *Reasons for Change in Appropriation*

This appropriation increased by \$200,000 to \$1.220 million for 2017/18 due to an expense transfer from 2016/17 reflecting delays in establishing the overarching evaluation of the Place-Based Initiative model.

## Place-based Initiatives - South Auckland Social Investment Board (M66)

### *Scope of Appropriation*

This appropriation is limited to the delivery of services as part of the Social Investment Plan for South Auckland and to the operational support of the South Auckland Social Investment Board.

### *Reasons for Change in Appropriation*

This appropriation increased by \$95,000 to \$2.845 million for 2017/18 due to an expense transfer from 2016/17 reflecting delays in identifying investment opportunities.

## 2.3 - Departmental Capital Expenditure and Capital Injections

### State Services Commission - Capital Expenditure PLA (M66)

### *Scope of Appropriation*

This appropriation is limited to the purchase or development of assets by and for the use of the State Services Commission, as authorised by section 24(1) of the Public Finance Act 1989.

### *Capital Expenditure*

	2017/18		
	Estimates \$000	Supplementary Estimates \$000	Total \$000
Forests/Agricultural	-	-	-
Land	-	-	-
Property, Plant and Equipment	100	933	1,033
Intangibles	-	-	-
Other	-	-	-
<b>Total Appropriation</b>	100	933	1,033

### *Reasons for Change in Appropriation*

This appropriation increased by \$933,000 to \$1.033 million for 2017/18 due to the State Services Commission updating their workspace to one that supports their operating model.

*Capital Injections and Movements in Departmental Net Assets***State Services Commission**

Details of Net Asset Schedule	2017/18 Main Estimates Projections \$000	2017/18 Supplementary Estimates Projections \$000	Explanation of Projected Movements in 2017/18
Opening Balance	2,413	2,413	Supplementary Estimates opening balance reflects the audited results as at 30 June 2017.
Capital Injections	1,500	1,500	
Capital Withdrawals	-	-	
Surplus to be Retained (Deficit Incurred)	-	-	
Other Movements	-	-	
<b>Closing Balance</b>	<b>3,913</b>	<b>3,913</b>	

## Part 3 - Details of Non-Departmental Appropriations

### 3.4 - Non-Departmental Other Expenses

#### Remuneration and Related Employment Costs of Chief Executives (M66)

##### *Scope of Appropriation*

This appropriation is limited to the remuneration and costs relating to the employment of chief executives employed by the State Services Commissioner.

##### *Reasons for Change in Appropriation*

This appropriation increased by \$2.075 million to \$16.015 million for 2017/18 due to an increase in the number of chief executives as a result of an increase in the number of agencies.



## Part 4 - Details of Multi-Category Expenses and Capital Expenditure

### Multi-Category Expenses and Capital Expenditure

#### Policy Advice and Management of the Public Management System (M66)

##### *Overarching Purpose Statement*

The single overarching purpose of this appropriation is to support decision making by Ministers on Government policy matters and leading the Public Management System.

##### *Scope of Appropriation*

###### **Departmental Output Expenses**

###### *Management of the Public Management System*

This category is limited to ensuring the Public Management System has the design, capability and performance to deliver public services.

###### *Public Management System Policy Advice*

This category is limited to the provision of advice (including second opinion advice and contributions to policy advice led by other agencies) to support decision-making by Ministers on government policy matters relating to the Public Management System.

##### *Expenses, Revenue and Capital Expenditure*

	2017/18		
	Estimates \$000	Supplementary Estimates \$000	Total \$000
<b>Total Appropriation</b>	<b>29,715</b>	<b>886</b>	<b>30,601</b>
<b>Departmental Output Expenses</b>			
Management of the Public Management System	24,188	886	25,074
Public Management System Policy Advice	5,527	-	5,527
<b>Funding for Departmental Output Expenses</b>			
<b>Revenue from the Crown</b>	<b>23,495</b>	<b>477</b>	<b>23,972</b>
Management of the Public Management System	17,968	477	18,445
Public Management System Policy Advice	5,527	-	5,527
<b>Revenue from Others</b>	<b>6,220</b>	<b>409</b>	<b>6,629</b>
Management of the Public Management System	6,220	409	6,629

*What is Intended to be Achieved with each Category and How Performance will be Assessed*

	2017/18		
	Estimates Standard	Supplementary Estimates Standard	Total Standard
Assessment of Performance			
<b>Departmental Output Expenses</b>			
<b>Management of the Public Management System</b>			
This category is intended to achieve that the Public Management System has the design capability, and performance to deliver public services			
State Services Chief Executives agree that the State Services Commission provides the leadership required to support them in their agencies	Average score of 4 out of 5, or better	Measure replaced	Measure replaced
State Services Chief Executives agree that the State Services Commission provides the leadership required to support them in their collective leadership and in leading their agencies	New measure	Average score of 4 out of 5, or better	Average score of 4 out of 5, or better
Complete the National Action Plan Mid Term Self-Assessment	New measure	100%	100%
Recommissioning of the next phase of the reform programme with new plans in place for June 2018	New measure	100%	100%
SSC's system leadership role in Auckland is acknowledged and supported by government agencies and demonstrated by their presence in the Auckland Policy Office (APO)	New measure	Maintaining at least 12 APO government memberships	Maintaining at least 12 APO government memberships
Following their agency's Performance Improvement Framework review, chief executives responded that they valued the review process	Average score of 4 out of 5, or better	Measure removed	Measure removed
Agency sponsors agree that the State Services Commission's Continuous Improvement engagements deliver value	Average score of 4 out of 5, or better	Measure removed	Measure removed
Development plans in place for identified successors for all Public Service chief executive roles	100%	Measure removed	Measure removed
Public Service chief executives who have been in the role for one year or more meet or exceed the State Services Commissioner's performance expectations	95%	Measure removed	Measure removed

*Reasons for Change in Appropriation*

This appropriation increased by \$886,000 to \$30.601 million for 2017/18 due to:

- an expense transfer of \$444,000 from 2016/17 reflecting delays in work programmes because of the Kaikōura earthquakes
- a technical adjustment of \$33,000 due to the capital charge associated with the cash injection from LDC not being included in the 2017 baseline
- an increase in \$409,000 reflecting a gross up of expenses relating to higher departmental revenue for services provided to agencies and secondments to other agencies.