

Reference: 20180217

1 August 2018

Dear [REDACTED]

Thank you for your Official Information Act request, received on 28 May 2018. You requested the following:

*“Under section 12 of the Official Information Act 1982 (“the Act”) I request a copy of all advice you have sent or received regarding the projects announced as recipients of funding under the Provincial Growth Fund. I would expect this to include all emails, briefings and aides memoires the Treasury has sent to or received from Ministerial Offices, other Government departments/agencies such as MBIE and MPI. I request, where applicable, copies of all draft and final papers prepared for Cabinet, as well as draft and final communication plans prepared for each announcement.*

*In particular, I am primarily interested in advice you have provided in regard to each bid for funding and any recommendations you may have given.”*

On 6 June you refined your request to:

*“A copy of all advice / recommendations that Treasury has produced regarding the projects announced as recipients of funding under the Provincial Growth Fund as listed below. I would expect this to include advice/recommendations that has been sent to both Ministerial Offices as well as other Government departments/agencies such as MBIE and MPI.”*

Your table listing projects within scope is reproduced on the next page.

The Treasury has extended the time limit for deciding on the request by an additional 20 working days to allow for necessary consultations. A response to your request is due by 1 August 2018.

**Table 1: Projects receiving funding under Provincial Growth Fund**

	<b>PROJECT</b>	<b>RECIPIENT</b>	<b>AMOUNT ANNOUNCED</b>	<b>DATE ANNOUNCED</b>	<b>REFERENCE</b>
<b>1</b>	Gisborne Inner Harbour Project	Eastland Group Limited	\$2,300,000	23-Feb	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx</a>
<b>2</b>	Gisborne Tourism Product Development	Activate Tairawhiti	\$60,000	23-Feb	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx</a>
<b>3</b>	Hihiaua Stage One	Hihiaua Cultural Centre	\$1,000,000	23-Feb	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Northland%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Northland%20announcement%20summary.docx</a>
<b>7</b>	Old Ghost Road Cycle Trail	Mokihinui-Lyel Backcountry Trust	\$500,000	23-Feb	<a href="https://www.beehive.govt.nz/release/west-coast-future-proofing-key-economic-growth">https://www.beehive.govt.nz/release/west-coast-future-proofing-key-economic-growth</a>
<b>13</b>	Te Ha Sestersentennial Project	Te Ha 1769 Sestercentennial Trust	\$1,000,000	23-Feb	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx</a>
<b>22</b>	Wood Engineering Centre of Excellence	Eastland Community Trust	\$200,000	23-Feb	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx</a>
<b>23</b>	Minginui Nursery	Ngati Whare Holdings	\$5,800,000	15-Mar	<a href="https://www.beehive.govt.nz/release/funding-expand-bay-plenty-nursery">https://www.beehive.govt.nz/release/funding-expand-bay-plenty-nursery</a>
<b>35</b>	Taranaki Cathedral Project	Taranaki Anglican Board Trust	\$5,000,000	6-Apr	<a href="https://www.beehive.govt.nz/release/investment-taranaki-cathedral-create-tourist-drawcard">https://www.beehive.govt.nz/release/investment-taranaki-cathedral-create-tourist-drawcard</a>
<b>39</b>	Ngati Hine Forestry Trust Joint Venture	Ngati Hine Forestry Trust	\$6,000,000	31-May	<a href="https://www.beehive.govt.nz/release/first-jv-one-billion-trees-programme">https://www.beehive.govt.nz/release/first-jv-one-billion-trees-programme</a>
<b>40</b>	Ngati Hine Manuka Planting Training Programme	Ngati Hine Forestry Trust	\$1,900,000	31-May	<a href="https://www.beehive.govt.nz/release/first-jv-one-billion-trees-programme">https://www.beehive.govt.nz/release/first-jv-one-billion-trees-programme</a>
<b>42</b>	Ngati Rehia Kauri Sanctuary	Ngati Rehia	\$288,000	1-Jun	<a href="https://www.beehive.govt.nz/release/partnering-northland-iwi-grow-forestry">https://www.beehive.govt.nz/release/partnering-northland-iwi-grow-forestry</a>
<b>43</b>	Ngati Rangi Manuka and Kanuka Oil Distillery	Ngati Rangi Ahu Whenua Trust	Up to \$70,000	1-Jun	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx</a>
<b>45</b>	The Howard League Driver License Initiative	The Howard League for Penal Reform	\$7,500,000	1-Jun	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Gisborne%20Hawkes%20Bay%20announcement%20summary.docx</a>

<b>46</b>	Trees That Count	Project Crimson Trust	\$6,600,000	1-Jun	<a href="https://www.beehive.govt.nz/sites/default/files/2018-02/Northland%20announcement%20summary.docx">https://www.beehive.govt.nz/sites/default/files/2018-02/Northland%20announcement%20summary.docx</a>
-----------	------------------	-----------------------	-------------	-------	---



## Information Being Released

Please find enclosed the following documents:

Item	Date	Document Description	Decision
1.	27 September 2017	Email – RE: Heads-up on reviewing Te Ha/Cook’s landing business cases next week	Release in part
2.	24 October 2017	Email – Re: Heads-up on reviewing Te Ha/Cook’s landing business cases next week	Release in part
3.	24 January 2018	Email – - Draft Cabinet Paper	Release in part
4.	25 January 2018	Email – Draft Cabinet Paper	Release in part
5.	23 February 2018	Email – 1984 17-18 Taranaki Economic Actions Plan – Proposals for consideration	Release in part
6.	9 February 2018	Aide Memoire: Initial comments on projects proposed for PGF announcement on 23 February 2018	Release in part
7.	24 May 2018	Aide Memoire: Regional economic development Ministers 29 May 2018	Release in part

I have decided to release the relevant parts of the documents listed above, subject to information being withheld under one or more of the following sections of the Official Information Act, as applicable:

- personal contact details of officials, under section 9(2)(a) – to protect the privacy of natural persons, including that of deceased natural persons,
- advice still under consideration, section 9(2)(f)(iv) – to maintain the current constitutional conventions protecting the confidentiality of advice tendered by Ministers and officials,
- names and contact details of junior officials and certain sensitive advice, under section 9(2)(g)(i) – to maintain the effective conduct of public affairs through the free and frank expression of opinions,
- commercially sensitive information, under section 9(2)(b)(ii) – to protect the commercial position of the person who supplied the information, or who is the subject of the information,
- section 9(2)(i) – to enable the Crown to carry out commercial activities without prejudice or disadvantage, and

- direct dial phone numbers of officials, under section 9(2)(k) – to prevent the disclosure of information for improper gain or improper advantage.

Some information has been deleted because it is not covered by the scope of your request. This is because the documents include matters outside your specific request.

Some emails refer to attachments received from other agencies. Because this OIA request is seeking Treasury advice only, these attachments have been assessed as out of scope for this request.

Direct dial phone numbers of officials have been redacted in order to reduce the possibility of staff being exposed to phishing and other scams. This is because information released under the OIA may end up in the public domain, for example, on websites including Treasury’s website.

**Notes on these Documents**

Please note that the figure cited for funding Trees That Count in item 8, \$7.725 million, is not the figure that was agreed by Ministers. As in the press release, the funding was \$6.65 million.

**Information Publicly Available**

The following information is also covered by your request and is publicly available on the Treasury website:

Item	Date	Document Description	Website Address
8.	7 March 2018	Email – Minginui Nursery PGF Bid	<a href="https://www.treasury.govt.nz/publications/oia-response/funding-expand-bay-plenty-nursery-oia-20180107">https://www.treasury.govt.nz/publications/oia-response/funding-expand-bay-plenty-nursery-oia-20180107</a>

Accordingly, I have refused your request for the documents listed in the above table under section 18(d) of the Official Information Act – the information requested is or will soon be publicly available.

Some relevant information has been removed from documents listed in the above table and should continue to be withheld under the Official Information Act, on the grounds described in the documents.

Please note that this letter (with your personal details removed) and enclosed documents may be published on the Treasury website.

Under section 15 of the OIA the information associated with this decision will be sent to you within the next week.

This reply addresses the information you requested. You have the right to ask the Ombudsman to investigate and review my decision.

Yours sincerely

Mark Holden  
**Acting Manager, Business Growth & Innovation**

# OIA 20180217

## Information for Release

---

1.	<a href="#">Email 27 September 2017</a>	1
2.	<a href="#">Email 24 October 2017</a>	5
3.	<a href="#">Email 24 January 2018</a>	13
4.	<a href="#">Email 25 January 2018</a>	16
5.	<a href="#">Email 23 February 2018</a>	20
6.	<a href="#">Aide Memoire: Initial comments on projects proposed for PGF announcement on 23 February 2018</a>	22
7.	<a href="#">Aide Memoire: Regional economic development Ministers 29 May 2018</a>	24

Out of scope

**From:** Darian Woods [TSY]  
**Sent:** Wednesday, 27 September 2017 5:12 PM  
**To:** s9(2)(g)(i)  
**Cc:** s9(2)(g)(i) Jason Clarke [TSY]; s9(2)(g)(i) Matthew Gilbert [TSY]  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Kia ora s9(2)(g)(i)

Apologies for the late feedback. I hope these comments can be useful in any case.

I'm providing feedback on the Te Hā 1769 Sestercentennial Commemorations. Overall, it looks like a good first draft, but with more needed for the economic case.

I'm looking through a few lenses: Principles of the RGI MYA, Risk Management, and leveraging the event for increasing tourism in Gisborne/Tairāwhiti and New Zealand as a whole.

#### 1. Principles of the Regional Growth Initiatives MYA:

- RGI is to support high-priority actions from regional economic action plans
  - This is included in the Tairāwhiti action plan as action 5.4.
- Other sponsors are clearly identified with appropriate commitment and contributions.
  - Te Hā Trust. AT, iwi, GDC, MCH, MBIE, Voyaging Trust.
- Are investment-ready (shown through an appropriate business case)
  - Case for change
  - Economic case
    - At the moment this section is incomplete.
    - What options are there to achieve the intended outcomes? If the \$1m was not provided, what would the scale of the event be? What benefit is there both regionally and nationally from the extra \$1m from the Regional Growth Initiatives contribution?
    - What are the benefits and costs? Based on analyses similar events, how much can this be expected to add to tourism-related profits in Gisborne?
- Identify risks and provide appropriate mitigation of these risks, and
  - Described below.
- RGI is not the first port of call for regions. Explanation of why the RGI fund is required as an alternative to other government funds.

2. Risk management – I agree that commemorations are generally low risk, as the business case mentions. But I still think of the “spectacular commercial and administrative failure” of [Sesqui 1990](#) in Wellington. Learning lessons from this and other events, and ensuring we have experienced capability managing the events are still important.

What level of experience do the lead organisations have delivering similar projects? What is the experience and capabilities of key individuals involved?

What is the risk of Cook's Landing Site being incomplete over time for celebrations? How adversely would this affect celebrations? What are risk mitigation actions that Te Hā is taking?

Who is responsible for costs is there are cost overruns?

3. How can we use the event to leverage increased tourism in Gisborne/Tairāwhiti and New Zealand as a whole?
- This looks to be a strong focus throughout the draft business case.
  - Will there be strategic links with Tourism New Zealand for increasing the value proposition of visiting New Zealand for overseas visitors?

Thanks,  
Darlan

**Darlan Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**

s9(2)(k) | [Darlan.Woods@treasury.govt.nz](mailto:Darlan.Woods@treasury.govt.nz)

---

**From:** s9(2)(g)(i)

**Sent:** Wednesday, 20 September 2017 2:41 p.m.

**To:** Darlan Woods [TSY] <[Darlan.Woods@treasury.govt.nz](mailto:Darlan.Woods@treasury.govt.nz)>; s9(2)(g)(i)

s9(2)(g)(i) Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>

**Subject:** FW: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

---

**From:** s9(2)(g)(i)

**Sent:** Wednesday, 20 September 2017 1:45 p.m.

**To:** s9(2)(g)(i)

**Cc:** Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>

**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

Apologies for the delay. Please find attached the **Te Ha business case**. Mark and I would appreciate if we can get feedback for this BC by **noon, next Monday (25 Sept)**.

The consultant has indicated that she'd like to have more guidance around the economic evaluation aspect of the BC. If your team can provide some comments around that, that'll be great!

Cheers,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)

**Sent:** Friday, 15 September 2017 12:56 p.m.

**To:** s9(2)(g)(i)

**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hey s9(2)(g)(i)

Thanks for passing this along. We will get something back to you by Wednesday.

Have a great weekend,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)  
**Sent:** Friday, 15 September 2017 11:27 a.m.  
**To:** s9(2)(g)(i)  
**Cc:** Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Kia ora s9(2)(g)(i)

Apologies for the delay. Attached is the **Cook's Landing business case and supporting documents** for Treasury feedback (particularly on the robustness of the CBA analysis). MBIE comments are on the main business case.

It'd be great if we can have your feedback by COB next Wednesday. The **Te Ha business case** will hopefully be emailed to you later today.

Ngā Mihi,

s9(2)(g)(i)  
Graduate Policy Advisor  
Tourism, Sectors, Regions and Cities  
Labour, Science and Enterprise  
Ministry of Business, Innovation and Employment  
s9(2)(g)(i) | s9(2)(k) | s9(2)(a)



MINISTRY OF BUSINESS,  
INNOVATION & EMPLOYMENT  
HIKINA WHAKATUTUKI

---

**From:** s9(2)(g)(i)  
**Sent:** Friday, 8 September 2017 9:37 a.m.  
**To:** s9(2)(g)(i)  
**Cc:** Mark Feary  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

Thanks for that information – I will pass it along.

Hope you have a good weekend.

Cheers,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)  
**Sent:** Friday, 8 September 2017 9:29 a.m.  
**To:** s9(2)(g)(i)  
**Cc:** Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

I believe the two projects are \$1 million each (total funding).

I'm not sure how much central government contribution is for either projects, will get back to you next week on this.

Thanks,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)

**Sent:** Thursday, 7 September 2017 5:11 p.m.

**To:** s9(2)(g)(i)

**Cc:** Mark Feary

**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

Thanks for the heads up! My college s9(2)(g)(i) may be handling these bids (as they are tourism focused) but I will let you know once they come through.

Do you know how much they will be asking from Central Government? We usually only provide comment if it is over a certain amount.

Hope you have a good night.

Cheers,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)

**Sent:** Thursday, 7 September 2017 4:34 p.m.

**To:** s9(2)(g)(i)

**Cc:** Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>

**Subject:** Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

I hope you're doing well. I would like to give you a heads-up on two upcoming business cases in Gisborne that will require Treasury input in about a week's time. They are:

- The Te Ha Sestercentennial business case. We anticipate it will be sent out on 13 September 2017.
- Cook's landing business case. Expected to be sent out early next week.

I will be sending out the business cases in due course. It would be helpful if you can put aside sometime next week to read, and provide feedback, on the business cases.

I can then collect the feedback (on behalf of central government) and provide it to the region.

Many thanks,

s9(2)(g)(i)

Graduate Policy Advisor

Tourism, Sectors, Regions and Cities

Labour, Science and Enterprise

Ministry of Business, Innovation and Employment

s9(2)(g)(i)

| s9(2)(k)

| s9(2)(a)

Out of scope

**From:** Darian Woods [TSY]  
**Sent:** Tuesday, 24 October 2017 12:19 PM  
**To:** s9(2)(g)(i)  
**Cc:** Mark Feary; Jason Clarke [TSY]; s9(2)(g)(i)  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Kia ora s9(2)(g)(i)

Thank you for the opportunity to comment. Overall this is a good business case with a strong strategic case. Local coinvestment of s9(2)(b)(ii) indicates strong local buy-in.

My key feedback is focused in the Economic Case:

1. The section on economic outcomes on page 12 could be more clearly written. I couldn't quite follow what this sentence meant: "...contributing sustained tourism growth and development, contributing to achievement of the region's goal of \$6.5m annual uplift in tourism revenue, and 40 new jobs from within tourism." What, specifically, is the event trying to achieve? Will this aim to achieve, say half of this \$6.5m tourism revenue growth? How many jobs are likely to be created from this event, based on similar past events in New Zealand?

Additionally, measures of additional profit – not revenue – will be useful, as this indicates GDP value-add.

2. Section 3.2 on page 13 does not give any sense of scalable options. If the \$1m is not funded, Ministers only know that the "events programme and new tourism product development would not be able to be fully delivered." What does this concretely mean? What would a s9(2)(b)(ii) event look like?

3. Page 15: "Key project risks: Costs are not accurate." Who is responsible for cost over-runs? How will contracts be managed to minimize risks of overruns? What is the size of the contingency in the events of different costings?

4. Management Plan (p. 18). The management plan has a strong depiction of the governance arrangements, but is less clear about management capability. How can Te Ha best demonstrate that they will have the capability and capacity in good events management to launch and run a successful event?

5. Post-project evaluation (p. 20). These measures could be strengthened by being SMART: Specific, Measurable, Achievable, Realistic, and Time-bound. For example, how much additional spend are we hoping from international visitors as a result of the celebrations? What are the national benefits to New Zealand? Do we want to survey international visitors that the celebrations were a factor in deciding to visit New Zealand?

Some smaller ideas and suggestions:

1. Should New Zealand Māori Tourism be listed as assisting with Māori tourism associated with the event?

2. Section 5.2: Ownership: Has Te Hā considered open data or Creative Commons licensing of intellectual property? Given the large amount of public investment in research, data and other IP, it could maximise benefits of this sunk cost by sharing information (e.g., tourism projections, visitor surveys) as freely as possible.

3. Minor typo on page 14: I think it should say 31 October **2019** on the project timeline.

Thanks,  
Darian

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**  
s9(2)(k) | [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** s9(2)(g)(i)  
**Sent:** Tuesday, 17 October 2017 4:25 p.m.  
**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>  
**Cc:** Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi Darian,

Please find attached **v2 of the business case**, along with MBIE feedback. As mentioned, we're hoping to receive your feedback by **COB this Friday**.

Thanks,

s9(2)(g)(i)

**From:** Darian Woods [TSY] [<mailto:Darian.Woods@treasury.govt.nz>]  
**Sent:** Monday, 16 October 2017 3:58 p.m.  
**To:** s9(2)(g)(i)  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Thanks s9(2)(g)(i)

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**  
s9(2)(k) | [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** s9(2)(g)(i)  
**Sent:** Monday, 16 October 2017 1:55 p.m.  
**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi Darian,

I would like to provide a heads-up on **v2 of the Te Ha business case**. It will be sent out COB tomorrow for agency feedback – I'm hoping to receive your feedback by COB this Friday.

Apologies for the delays as there have been logistical issues on the consultant's side, however the business case shouldn't take too long to review. Revised timelines are as below:

	<b>Te Ha Sestercentennial commemorations</b>
<b>2<sup>nd</sup> round of reviews from government agencies</b>	Send out second iteration of business case by <b>COB Tuesday (17 October)</b> Feedback on the second iteration of business case by <b>COB Friday (20 October)</b>
<b>Governance Group review</b>	1 <sup>st</sup> of November
<b>SRO (Ruth Bound) review</b>	End of October
<b>SROs signoff</b>	8 <sup>th</sup> of November
<b>RED Ministers signoff</b>	<i>Note it is uncertain whether after the formation of the new government, whether the RED Ministers arrangement will still exist.</i>

	<i>Regardless the funding will require Ministerial signoff before funding and contracts can be confirmed.</i>
<b>Confirmation of funding and contracts</b>	One to two weeks after RED Ministers sign-off.

Let me know if you have any questions.

s9(2)(g)(i)  
Graduate Policy Advisor  
Tourism, Sectors, Regions and Cities  
Labour, Science and Enterprise  
Ministry of Business, Innovation and Employment  
s9(2)(g)(i) | s9(2)(k) | s9(2)(a)



**From:** Darian Woods [TSY] [<mailto:Darian.Woods@treasury.govt.nz>]  
**Sent:** Tuesday, 3 October 2017 2:45 p.m.  
**To:** s9(2)(g)(i)  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Thanks [redacted], this is very helpful.  
s9(2)(g)(i)

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**  
Tel: +64 4 917 6216 | [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** s9(2)(g)(i)  
**Sent:** Tuesday, 3 October 2017 1:13 p.m.  
**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>  
**Cc:** s9(2)(g)(i) Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi Darian,

I would like to provide a draft timeline for the **Te Ha business case**. As noted below, I hope to send out the second iteration of the business case by COB next Monday.

Note that due to uncertainties over the design plan of the **Cook landing site**, it will have a different timeline. Details on where it will go are being worked out.

	<b>Te Ha Sestercentennial commemorations</b>
<b>2<sup>nd</sup> round of reviews from government agencies</b>	Receive second iteration of business case from Sharon by COB Monday (9 October) Feedback on the second iteration of business case by COB Thursday (12 October)
<b>Governance Group review</b>	End of October
<b>SRO (Ruth Bound) review</b>	End of October

<b>SROs signoff</b>	November SROs meeting
<b>RED Ministers signoff</b>	<i>Note it is uncertain whether after the formation of the new government, whether the RED Ministers arrangement will still exist. Regardless the funding will require Ministerial signoff before funding and contracts can be confirmed.</i>
<b>Confirmation of funding and contracts</b>	One to two weeks after RED Ministers sign-off.

Note that these dates may change, and we will keep you in the loop should anything change.

Let me or Mark know if you have any questions!

s9(2)(g)(i)

Graduate Policy Advisor  
Tourism, Sectors, Regions and Cities  
Labour, Science and Enterprise  
Ministry of Business, Innovation and Employment

s9(2)(g)(i)

| s9(2)(k)

| s9(2)(a)



**MINISTRY OF BUSINESS,  
INNOVATION & EMPLOYMENT**  
HIKINA WHAKATUTUKI



**From:** Darian Woods [TSY] [<mailto:Darian.Woods@treasury.govt.nz>]

**Sent:** Wednesday, 27 September 2017 5:31 p.m.

**To:** s9(2)(g)(i)

**Cc:** s9(2)(g)(i); Jason Clarke

**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

Just for the Sestercentennial event business case, but a lot of the feedback may be transferable.

Jason and Danielle will provide feedback on the Cook's Landing site business case.

Cheers,  
Darian

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**

s9(2)(k)

| [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** s9(2)(g)(i)

**Sent:** Wednesday, 27 September 2017 5:21 p.m.

**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>

**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Sorry about the repeat emails -

To clarify, what I meant was whether any of the feedback below may be applicable to both business cases.

Given that the two events are linked, perhaps a few of the comments are transferable?

s9(2)(g)(i)

---

**From:** Darian Woods [TSY] [<mailto:Darian.Woods@treasury.govt.nz>]  
**Sent:** Wednesday, 27 September 2017 5:12 p.m.  
**To:** s9(2)(g)(i)  
**Cc:** s9(2)(g)(i); Jason Clarke; s9(2)(g)(i); Matthew Gilbert [TSY]  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Kia ora s9(2)(g)(i)

Apologies for the late feedback. I hope these comments can be useful in any case.

I'm providing feedback on the Te Hā 1769 Sestercentennial Commemorations. Overall, it looks like a good first draft, but with more needed for the economic case.

I'm looking through a few lenses: Principles of the RGI MYA, Risk Management, and leveraging the event for increasing tourism in Gisborne/Tairāwhiti and New Zealand as a whole.

#### 1. Principles of the Regional Growth Initiatives MYA:

- RGI is to support high-priority actions from regional economic action plans
  - This is included in the Tairāwhiti action plan as action 5.4.
- Other sponsors are clearly identified with appropriate commitment and contributions.
  - Te Hā Trust. AT, iwi, GDC, MCH, MBIE, Voyaging Trust.
- Are investment-ready (shown through an appropriate business case)
  - Case for change
  - Economic case
    - At the moment this section is incomplete.
    - What options are there to achieve the intended outcomes? If the \$1m was not provided, what would the scale of the event be? What benefit is there both regionally and nationally from the extra \$1m from the Regional Growth Initiatives contribution?
    - What are the benefits and costs? Based on analyses similar events, how much can this be expected to add to tourism-related profits in Gisborne?
- Identify risks and provide appropriate mitigation of these risks, and
  - Described below.
- RGI is not the first port of call for regions. Explanation of why the RGI fund is required as an alternative to other government funds.

2. Risk management – I agree that commemorations are generally low risk, as the business case mentions. But I still think of the “spectacular commercial and administrative failure” of [Sesqui 1990](#) in Wellington. Learning lessons from this and other events, and ensuring we have experienced capability managing the events are still important.

What level of experience do the lead organisations have delivering similar projects? What is the experience and capabilities of key individuals involved?

What is the risk of Cook's Landing Site being incomplete over time for celebrations? How adversely would this affect celebrations? What are risk mitigation actions that Te Hā is taking?

Who is responsible for costs is there are cost overruns?

#### 3. How can we use the event to leverage increased tourism in Gisborne/Tairāwhiti and New Zealand as a whole?

- This looks to be a strong focus throughout the draft business case.

- Will there be strategic links with Tourism New Zealand for increasing the value proposition of visiting New Zealand for overseas visitors?

Thanks,  
Darian

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**

s9(2)(k) | [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

---

**From:** s9(2)(g)(i)  
**Sent:** Wednesday, 20 September 2017 2:41 p.m.  
**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>; s9(2)(g)(i)  
s9(2)(g)(i); Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>  
**Subject:** FW: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

---

**From:** s9(2)(g)(i)  
**Sent:** Wednesday, 20 September 2017 1:45 p.m.  
**To:** s9(2)(g)(i)  
**Cc:** Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

Apologies for the delay. Please find attached the **Te Ha business case**. Mark and I would appreciate if we can get feedback for this BC by **noon, next Monday (25 Sept)**.

The consultant has indicated that she'd like to have more guidance around the economic evaluation aspect of the BC. If your team can provide some comments around that, that'll be great!

Cheers,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)  
**Sent:** Friday, 15 September 2017 12:56 p.m.  
**To:** s9(2)(g)(i)  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hey s9(2)(g)(i)

Thanks for passing this along. We will get something back to you by Wednesday.

Have a great weekend,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)  
**Sent:** Friday, 15 September 2017 11:27 a.m.  
**To:** s9(2)(g)(i)

Cc: Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>

Subject: RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Kia ora s9(2)(g)(i)

Apologies for the delay. Attached is the **Cook's Landing business case and supporting documents** for Treasury feedback (particularly on the robustness of the CBA analysis). MBIE comments are on the main business case.

It'd be great if we can have your feedback by COB next Wednesday. The **Te Ha business case** will hopefully be emailed to you later today.

Ngā Mihi,

s9(2)(g)(i)

Graduate Policy Advisor  
Tourism, Sectors, Regions and Cities  
Labour, Science and Enterprise  
Ministry of Business, Innovation and Employment

s9(2)(g)(i)

s9(2)(k)

s9(2)(a)



MINISTRY OF BUSINESS,  
INNOVATION & EMPLOYMENT  
HIKINA WHAKATUTUKI



---

From: s9(2)(g)(i)

Sent: Friday, 8 September 2017 9:37 a.m.

To: s9(2)(g)(i)

Cc: Mark Feary

Subject: RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

Thanks for that information – I will pass it along.

Hope you have a good weekend.

Cheers,

s9(2)(g)(i)

---

From: s9(2)(g)(i)

Sent: Friday, 8 September 2017 9:29 a.m.

To: s9(2)(g)(i)

Cc: Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>

Subject: RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

I believe the two projects are \$1 million each (total funding).

I'm not sure how much central government contribution is for either projects, will get back to you next week on this.

Thanks,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)  
**Sent:** Thursday, 7 September 2017 5:11 p.m.  
**To:** s9(2)(g)(i)  
**Cc:** Mark Feary  
**Subject:** RE: Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

Thanks for the heads up! My colleague s9(2)(g)(i) may be handling these bids (as they are tourism focused) but I will let you know once they come through.

Do you know how much they will be asking from Central Government? We usually only provide comment if it is over a certain amount.

Hope you have a good night.

Cheers,

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)  
**Sent:** Thursday, 7 September 2017 4:34 p.m.  
**To:** s9(2)(g)(i)  
**Cc:** Mark Feary <[Mark.Feary@mbie.govt.nz](mailto:Mark.Feary@mbie.govt.nz)>  
**Subject:** Heads-up on reviewing Te Ha/Cook's landing business cases next week [IN-CONFIDENCE]

Hi s9(2)(g)(i)

I hope you're doing well. I would like to give you a heads-up on two upcoming business cases in Gisborne that will require Treasury input in about a week's time. They are:

- The Te Ha Sestercentennial business case. We anticipate it will be sent out on 13 September 2017.
- Cook's landing business case. Expected to be sent out early next week.

I will be sending out the business cases in due course. It would be helpful if you can put aside sometime next week to read, and provide feedback, on the business cases.

I can then collect the feedback (on behalf of central government) and provide it to the region.

Many thanks,

s9(2)(g)(i)  
Graduate Policy Advisor  
Tourism, Sectors, Regions and Cities  
Labour, Science and Enterprise  
Ministry of Business, Innovation and Employment

s9(2)(g)(i) | s9(2)(k) | s9(2)(a)



Out of scope

---

**From:** s9(2)(g)(i)  
**Sent:** Wednesday, 24 January 2018 5:42 PM  
**To:** s9(2)(g)(i)  
**Cc:** Jason Clarke [TSY]; Pip van der Scheer [TSY]; Darian Woods [TSY]; Matthew Gilbert [TSY]  
**Subject:** RE: Out of scope - Draft Cabinet Paper [IN-CONFIDENCE:RELEASE EXTERNAL]

[IN-CONFIDENCE]

Hi Mark,

Hopefully you can appreciate the short time constraints which have restricted the scope for analysis for these business cases.

Here are a few of our thoughts on the two business cases provided:

Firstly the Taranaki Cathedral.

- We see this as having a lack of alignment to the regional economic development, Maori economic development and tourism priorities of government.
- There are many holes in this business case, particularly around the economic benefit that this would bring to the region.  
In saying this the risks seem too high to be considered for investment by government.
- We would see this as holding a stronger alignment to the Ministry of Culture and Heritage and their priorities, rather than of significant value to tourism.

We do not see this project as not a strong contender for the RGI.

Out of scope

Out of scope

Given more time we could have provided more substantial feedback but happy to discuss comments we have provided.

What is the timeframe and next steps for this work?

Thanks

s9(2)(g)(i) | Kaitātari – Graduate Analyst | Kaitohutohu Kaupapa Rawa – The Treasury | s9(2)(k)  
s9(2)(g)(i)

CONFIDENTIALITY NOTICE

The information in this email is confidential to the Treasury, intended only for the addressee(s), and may also be legally privileged. If you are not an intended addressee: a. please immediately delete this email and notify the Treasury by return email or telephone (64 4 472 2733); b. any use, dissemination or copying of this email is strictly prohibited and may be unlawful.

---

**From:** s9(2)(g)(i)  
**Sent:** Tuesday, 23 January 2018 5:07 PM  
**To:** s9(2)(g)(i)  
**Subject:** Out of scope - Draft Cabinet Paper [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi s9(2)(g)(i)

Thanks for your call, I appreciate the timeframes for response on the papers has been quick.

I will pass the draft cabinet paper through to you tomorrow morning once I have it peer reviewed internally.

Cheers

s9(2)(g)(i)

SENIOR ADVISOR  
Regions and Cities  
Tourism, Sectors, Regions and Cities  
Labour, Science & Enterprise Group  
**Ministry of Business, Innovation & Employment | Te Manatū Pakihi, Auahatanga me Ngā Kaupapa ā-Mahi**

Email - Īmera: s9(2)(g)(i) | s9(2)(k) | s9(2)(a)

Website – Pae-ipurangi: [www.mbie.govt.nz](http://www.mbie.govt.nz) | Postal – Poutāpeta: 15 Stout Street, PO Box 1473, Wellington 6140

[www.govt.nz](http://www.govt.nz) - your guide to finding and using New Zealand government services

---

Any opinions expressed in this message are not necessarily those of the Ministry of Business, Innovation and Employment. This message and any files transmitted with it are confidential and solely for the use of the intended recipient. If you are not the intended recipient or the person responsible for delivery to the intended recipient, be advised that you have received this message in error and that any use is strictly prohibited. Please contact the sender and delete the message and any attachment from your computer.

---

RELEASED UNDER THE OFFICIAL INFORMATION ACT

Out of scope

---

**From:** s9(2)(g)(i)  
**Sent:** Thursday, 25 January 2018 10:14 AM  
**To:** s9(2)(g)(i)  
**Cc:** Jason Clarke [TSY]; Pip van der Scheer [TSY]; Darian Woods [TSY]; Matthew Gilbert [TSY]  
**Subject:** RE: Out of scope - Draft Cabinet Paper [IN-CONFIDENCE:RELEASE EXTERNAL]  
**Attachments:** Draft Tapuae Roa Action Plan 19 1 18.docx

Sorry comments below.

Can I just caveat that I am not trying to lobby. Just throwing in some context.

---

**From:** s9(2)(g)(i)  
**Sent:** Thursday, 25 January 2018 9:49 a.m.  
**To:** s9(2)(g)(i)  
**Cc:** Jason Clarke; Pip van der Scheer [TSY]; Darian Woods [TSY]; Matthew Gilbert [TSY]  
**Subject:** RE: Out of scope - Draft Cabinet Paper [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi s9(2)(g)(i)

Thanks for the comments. I greatly appreciate them in the short timeframe provided.

I will make sure these are noted in the wash up of feedback for the projects.

I have provided some high level comments below to some of your points. They may hopefully explain linkages across government and the consultation to date.

Next steps.

We are presenting the proposals at our Senior Regional Officials group today for endorsement. Following this, the Minister RED will get a briefing that outlines agency feedback to the proposals, the overall government response to the Taranaki's Action Plan, and to seek endorsement of the 2 proposals also (however, the cathedral one may be noted as a non-endorsement given the feedback).

I will (as I have to date) keep TSY in the loop.

Cheers

s9(2)(g)(i)

---

**From:** s9(2)(g)(i)  
**Sent:** Wednesday, 24 January 2018 5:42 p.m.  
**To:** s9(2)(g)(i)  
**Cc:** Jason Clarke; Pip van der Scheer [TSY]; Darian Woods [TSY]; Matthew Gilbert [TSY]  
**Subject:** RE: Out of scope - Draft Cabinet Paper [IN-CONFIDENCE:RELEASE EXTERNAL]

[IN-CONFIDENCE]

Hi s9(2)(g)(i)

Hopefully you can appreciate the short time constraints which have restricted the scope for analysis for these business cases.

Here are a few of our thoughts on the two business cases provided:

Firstly the Taranaki Cathedral.

- We see this as having a lack of alignment to the regional economic development, Maori economic development and tourism priorities of government.  
The region has identified this as a key tourism product in its Regional Economic Action Plan. While RGI is requested for seismic strengthening at Stage 1, stage two is where the cultural overlay and expectation of economic benefits would come from. This is meant to be a cultural tourism product that connects with other tourism products in the city (Len Lye, Puke Ariki, Mount Taranaki, Pukietu Gardens etc).
- There are many holes in this business case, particularly around the economic benefit that this would bring to the region.  
In saying this the risks seem too high to be considered for investment by government.  
The Trust found it hard to quantify economic benefits for the seismic strengthening component as mentioned above. All the benefits would be fleshed out as stage 2. We tried to suggest including that local labour and materials would be sourced within the region, but again this stage doesn't give the whole picture. This is a good point, maybe there is a lack in context for the overall project itself and where the economic benefits would play out.
- We would see this as holding a stronger alignment to the Ministry of Culture and Heritage and their priorities, rather than of significant value to tourism.  
Agreed and MCH has been consulted along the full process, including MCH consulting directly with the Trust. MCH are fully supportive of the project, and have acknowledged that it does not have the \$\$ to support. They have briefed the PM (Min for Arts, Culture and Heritage also) on this project.

We have also had a point raised that this could set a precedent. I am not sure on this, as this doesn't deter from the fact that RGI supports "upgrades" to buildings. Additionally, they will be looking towards DIA's lotteries funds for support, another government funding option.... Just a thought.

We do not see this project as not a strong contender for the RGI.

Out of scope

RELEASED INFORMATION  
OFFICIAL INFORMATION ACT

Out of scope

Given more time we could have provided more substantial feedback but happy to discuss comments we have provided.

What is the timeframe and next steps for this work?

Thanks

s9(2)(g)(i) Kaitātari – Graduate Analyst | Kaitohutohu Kaupapa Rawa – The Treasury | s9(2)(k)

s9(2)(g)(i)

CONFIDENTIALITY NOTICE

The information in this email is confidential to the Treasury, intended only for the addressee(s), and may also be legally privileged. If you are not an intended addressee: a. please immediately delete this email and notify the Treasury by return email or telephone (64 4 472 2733); b. any use, dissemination or copying of this email is strictly prohibited and may be unlawful.

---

**From:** Mark Patterson [<mailto:Mark.Patterson2@mbie.govt.nz>]  
**Sent:** Tuesday, 23 January 2018 5:07 PM  
**To:** s9(2)(g)(i)  
**Subject:** Taranaki Crossing - Draft Cabinet Paper [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi s9(2)(g)(i)

Thanks for your call, I appreciate the timeframes for response on the papers has been quick.

I will pass the draft cabinet paper through to you tomorrow morning once I have it peer reviewed internally.

Cheers

Mark

**Mark Patterson**  
SENIOR ADVISOR  
Regions and Cities  
Tourism, Sectors, Regions and Cities  
Labour, Science & Enterprise Group  
**Ministry of Business, Innovation & Employment | Te Manatū Pakihi, Auahatanga me Ngā Kaupapa ā-Mahi**

**Email - Īmera:** [mark.patterson2@mbie.govt.nz](mailto:mark.patterson2@mbie.govt.nz) | s9(2)(k) | s9(2)(a)  
**Website – Pae-ipurangi:** [www.mbie.govt.nz](http://www.mbie.govt.nz) | **Postal – Poutāpeta:** 15 Stout Street, PO Box 1473, Wellington 6140

[www.govt.nz](http://www.govt.nz) - your guide to finding and using New Zealand government services

---

Any opinions expressed in this message are not necessarily those of the Ministry of Business, Innovation and Employment. This message and any files transmitted with it are confidential and solely for the use of the intended recipient. If you are not the intended recipient or the person responsible for delivery to the intended recipient, be advised that you have received this message in error and that any use is strictly prohibited. Please contact the sender and delete the message and any attachment from your computer.

---

[www.govt.nz](http://www.govt.nz) - your guide to finding and using New Zealand government services

---

Any opinions expressed in this message are not necessarily those of the Ministry of Business, Innovation and Employment. This message and any files transmitted with it are confidential and solely for the use of the intended recipient. If you are not the intended recipient or the person responsible for delivery to the intended recipient, be advised that you have received this message in error and that any use is strictly prohibited. Please contact the sender and delete the message and any attachment from your computer.

---

Out of scope

---

**From:** Alastair Cameron <Alastair.Cameron@parliament.govt.nz>  
**Sent:** Friday, 23 February 2018 12:42 PM  
**To:** s9(2)(g)(i)  
**Cc:** Darian Woods [TSY]; Matthew Gilbert [TSY]  
**Subject:** RE: 1984 17-18 Taranaki Economic Actions Plan – Proposals for consideration [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi s9(2)(g)(i)

Thanks for the advice on this. I've talked with Minister Jones' office, and he hasn't yet considered these proposals, so I'm not going to put this to the Minister of Finance just yet.

On the Maunga Ki Moana part of the briefing, is there any scope to get MBIE to make clearer that the funding is in stages and subject to business cases? This seems like a crucial aspect for Ministers' decision-making.

On the Taranaki Cathedral, is this simply a case of officials disagreeing, or is there a chance to get a unified view with MBIE?

Regards,  
Alastair

**Alastair Cameron**, Economic Advisor  
Office of Hon Grant Robertson, Minister of Finance  
Level 7.6 Executive Wing, Parliament Buildings, PO Box 18041, Wellington 6160, New Zealand  
s9(2)(k) | s9(2)(a) | E: [alastair.cameron@parliament.govt.nz](mailto:alastair.cameron@parliament.govt.nz)

---

**From:** s9(2)(g)(i)  
**Sent:** Monday, 19 February 2018 3:03 PM  
**To:** Alastair Cameron <Alastair.Cameron@parliament.govt.nz>  
**Cc:** Darian Woods [TSY] <Darian.Woods@treasury.govt.nz>; Matthew Gilbert [TSY] <Matthew.Gilbert@treasury.govt.nz>  
**Subject:** FW: 1984 17-18 Taranaki Economic Actions Plan – Proposals for consideration [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi Alastair,

Sorry for the late reply. We're working with MBIE to ensure we see briefings ahead of time.

Firstly the Taranaki Cathedral.

The Treasury does not support this being funded from the Provincial Growth Fund. Strengthening the Taranaki Cathedral does not fit with the overall objective for the Provincial Growth Fund, which has an overall objective to lift productivity potential in the regions.

We see this as aligning more closely to the Culture and Heritage portfolio ie. Through the Heritage EQUIP fund, which specialises in strengthening earthquake-prone heritage buildings. This initiative was declined funding from the Heritage EQUIP, primarily due to funding constraints (around \$6m remains total).

If the Minister of Finance does wish to fund this initiative we suggests he proposes a strategic Ministerial meeting on how projects that have primarily culture and heritage benefits are funded through the PGF (due to the limited funds available in the culture and heritage portfolio).

Out of scope

Please let us know if you have any questions.

s9(2)(g)(i) | Business, Growth and Innovation | Kaitātari – Graduate Analyst | Kaitohutohu Kaupapa Rawa –

**The Treasury** | s9(2)(k) | s9(2)(g)(i)

CONFIDENTIALITY NOTICE

The information in this email is confidential to the Treasury, intended only for the addressee(s), and may also be legally privileged. If you are not an intended addressee: a. please immediately delete this email and notify the Treasury by return email or telephone (64 4 472 2733); b. any use, dissemination or copying of this email is strictly prohibited and may be unlawful.

Balance of email deleted as material not covered by your request

IN-CONFIDENCE



Reference: T2018/227 SH-11-1-2

Date: 9 February 2018

To: Minister of Finance (Hon Grant Robertson)

Deadline: 12 February 2018

**Aide Memoire: Initial comments on projects proposed for PGF announcement on 23 February 2018**

You are meeting with the Minister for Regional Economic Development, the Minister for Economic Development and Minister of Transport on Monday 12 February at 3pm to agree which regional development projects will be supported by government and announced as part of the launch of the new Provincial Growth Fund (PGF) on 23 February 2018. This aide-memoire provides Treasury comment, where possible, on these projects. MBIE's briefing (2037 17-18) sets out the full list of projects where decisions are sought.

The key decision sought at the meeting on Monday is for joint ministers to authorise proposals for government funding between \$1-10 million. This is the delegation given to joint ministers under CAB-17-MIN-0554. Projects seeking more than \$10 million are required to be reviewed and authorised by Cabinet.

The final list of recommended projects was circulated to the Treasury on the afternoon of Friday 9 February. The Treasury has therefore had a very short window to review the list of projects recommended for support and has not been previously consulted on several of the projects listed. Given this short window we have focused on projects that fall within the above \$1-10 million delegation range of joint ministers where decision is being sought at the meeting.

**Background**

In December, Cabinet agreed that PGF projects requesting funding greater than \$1 million will be "authorised by the Minister of Finance, Minister for Regional Economic Development, Minister for Economic Development, and Minister of Transport together with any other relevant portfolio Ministers", (CAB-17-MIN-0665 refers). Projects beneath this threshold can be approved by the Minister for Regional Economic Development and Senior Regional Officials (SROs).

The PGF will be launched on Friday 23 February 2018 and SROs have considered a shortlist of projects that could be announced to support this launch. SROs are asking delegated ministers to agree to recommended proposals of more than \$1 million

**IN-CONFIDENCE**

assessed that require approval by the delegated Ministers (recommendations (d) and (f) in MBIE's paper ref. 2037 17-18).

**Treasury comment**

There are seven projects that fall within the \$1 million and \$10 million delegation range for joint ministers' approval. The Treasury's comments are summarised in the table below where these have been possible to provide. The project numbers correspond to Annex One of the MBIE Briefing (2037 17-18).

The Treasury's first best advice is that projects are not approved until a clear business case is submitted and approved. This is consistent with the approach being proposed for the PGF. For the projects below, either further work is required or funding is being sought for approval subject to a business case being completed (project numbers 1, 7, 8, and 9 below).

<b>MBIE Project No</b>	<b>Project</b>	<b>Funding sought</b>	<b>Treasury comment</b>
1	Whanganui Port Development	\$3,000,000	The Treasury was involved in some preliminary scoping work but has not seen the business case. We recommend further work and consultation before approval.
3	Wairoa to Napier railway	\$5,000,000	The Treasury is aware of this project but has not seen the business case so is not able to offer a view at this time.
7	Bay of Island Airport	\$1,750,000	The Treasury has not been engaged in this project, including the business case, so is not able to offer a view at this time
8	Russell Wharf	s9(2)(b)(ii)	The Treasury has not been engaged in this project, including the business case, so is not able to offer a view at this time
9	Paihia Wharf	s9(2)(b)(ii)	The Treasury has not been engaged in this project, including the business case, so is not able to offer a view at this time
15	Manea Footprints	\$4,600,000	The Treasury has been consulted on the business case and has raised concerns about the economic, management and commercial cases. Further work on these specific areas is required.
16	Hihiaua	\$1,080,000	Treasury has been consulted on the business case and raised concerns about the economic case. Further work on these specific areas is required.

**Blake Shepherd**, Senior Analyst, Economic Strategy and Productivity, s9(2)(k)

**Matthew Gilbert**, Manager, Business Growth & Innovation, s9(2)(k)

IN-CONFIDENCE

Reference: T2018/1428

File No.SH-11-1-2



Date: 24 May 2018

To: Minister of Finance (Hon Grant Robertson)

Deadline: 29 May 2018

### Regional Economic Development Ministers 29 May 2018

On Tuesday 29 May 2018 at 10:30am to 11:15am you are meeting with Delegated Regional Economic Development Ministers. This aide memoire provides relevant briefing points in addition to the Ministry of Business, Innovation and Employment's (MBIE's) briefing (MBIE 3286 17-18 refers).

The agenda is:

1. Proposals for approval and noting
2. Update on the Provincial Growth Fund's (PGF's) Investment Statement
3. Progress on the June Cabinet paper on the PGF, and
4. Previous Delegated Regional Economic Development Ministers' decisions.

#### Item 1: Proposals for approval and noting

Your approval is required for PGF proposals greater than \$1 million.

MBIE is seeking your agreement to fund four proposals from the PGF. This comprises:

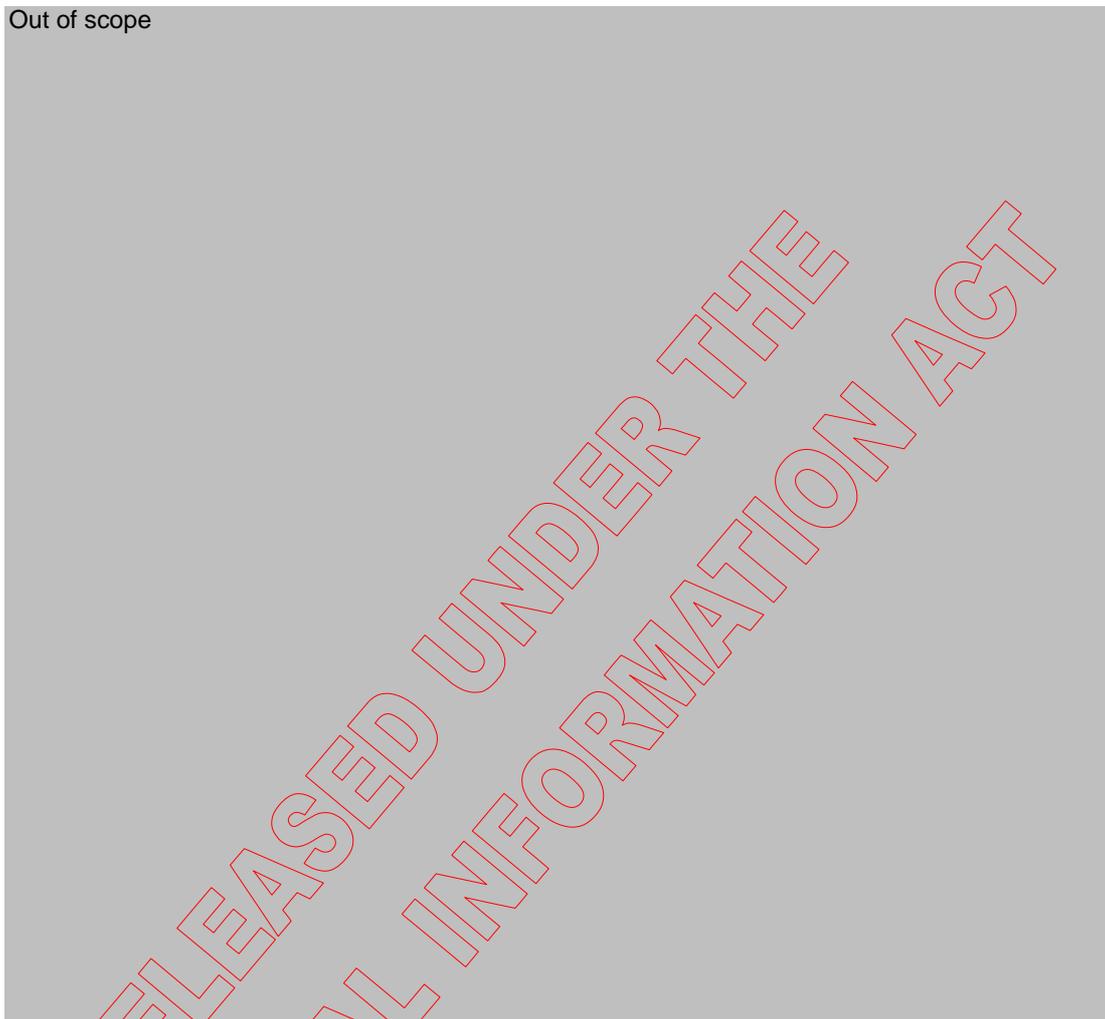
- a driver licence programme for people who have offended (\$7.514 million)
- Out of scope
- an investment in the Trees That Count project (\$7.725 million), and
- a 400 hectare mānuka planting and training project.

The Treasury supports these bids, Out of scope

Out of scope

**IN-CONFIDENCE**

Out of scope



**Items 3 and 4**

The Treasury has no additional comments to make on Items 3 and 4, which provide updates on the June PGF Cabinet paper, and on previous Delegated Regional Economic Development Ministers' decisions.

Darian Woods, Senior Analyst, Business Growth and Innovation, s9(2)(k)

Matthew Gilbert, Manager, Business Growth and Innovation, s9(2)(k)