

The Treasury

Submissions on a New Independent Infrastructure Body Information Release

February 2019

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Some parts of this information release would not be appropriate to release and, if requested, would be withheld under the Official Information Act 1982 (the Act).

Where this is the case, the relevant sections of the Act that would apply have been identified.

Where information has been withheld, no public interest has been identified that would outweigh the reasons for withholding it.

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[1] 9(2)(a) - to protect the privacy of natural persons, including deceased people;

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From: Kevin Ward [1]
Sent: Friday, 26 October 2018 2:53 PM
To: Infrastructure TSY
Subject: Submission - Infrastructure Agency - NZ Airports Association

Categories: in iManage

Thank you for the opportunity to comment. In the time available we have not had the opportunity to consult properly with our national membership, and for that reason we have not responded on some topics, and have made relatively short responses to others. However, in principle, we strongly endorse the need for better infrastructure strategy, planning and coordinated development, and we support the proposal to create a focussed agency with a “New Zealand Incorporated” outlook on infrastructure.

NZ Airports represents New Zealand’s commercial airport sector, and our membership includes all the airports with commercial airline activities, including the international gateways. Some of our members may be responding in their own right, in which case our views, below, should be read in conjunction with those of individual airports. In this instance the responses below are those of NZ Airports itself, and have not been tested with our membership.

We would welcome the opportunity to be involved further in the shaping of this important and valuable initiative.

Yours sincerely,

Kevin Ward
Chief Executive

[1]

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For organisations

Organisation name:	New Zealand Airports Association Inc
Nature of your business:	Industry Association
	Indicate here if you do not wish your name to be included in any summary of submissions that we may publish. ---

Contact person name:	Kevin Ward
Position:	Chief Executive
Phone number:	[1]

Email address:

[1]

Questions for Submitters

1 What do you think are essential features of the new independent infrastructure body, so it can deliver on its core purpose to strengthen infrastructure strategy, planning, investment and delivery (note functions are discussed below)?

Response: Taking an outcomes perspectives, we consider the new agency should adopt a national perspective focussed on economic and social best interests, across public and private infrastructure. It should have a high degree of competency, independence and transparency.

2 What relationship should the independent infrastructure body have with the government?

Response:

We consider the body should provide fully independent advice and information, and should make recommendations to the Government that are fully consulted and publicly available. The Government's responses to recommendations and proposals should be transparent.

i In particular, what level and form of independence does the body need to be credible and influential from your perspective?

Response:
No comment

ii Should the level and form of independence vary according to each different function? *If yes, please elaborate*

Response:
No comment

3 Thinking about the possible functions proposed in this document (listed below), how important is each function on a scale of 1 (not very important) to 5 (essential)?

Functions to consider and comment on:

Assess the condition of New Zealand's infrastructure assets

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Develop a shared understanding of New Zealand's long-term infrastructure strategy

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Identify New Zealand's highest priority infrastructure needs

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Identify and comment on the barriers to delivering good infrastructure outcomes

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>

Publish long-term capital intentions

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Act as a 'shop front' for the market including publish a pipeline of infrastructure projects

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>				

X

Provide project procurement and delivery support

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Provide best practice guidance on project procurement and delivery

Not very important Essential

1	2	3	4	5
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>

4 Are there any other functions, in addition to the proposed list above, which you think the independent infrastructure body should carry out?

If so, please rate the importance of each additional function on a scale of 1 (not very important) to 5 (essential).

Response:

Alignment across industries and sectors will be essential – i.e. removing as far as possible the silos and gaps between infrastructure sectors (5)

5 Thinking about each possible function individually (including any additional functions you have listed above) how could the new independent infrastructure body best achieve each function?

Functions to consider and comment on

Assess the condition of New Zealand's infrastructure assets

Response:
No Comment

Develop a shared understanding of New Zealand's long-term infrastructure strategy

Response:
No comment

Identify New Zealand's highest priority infrastructure needs

Response:
No comment

Identify and comment on the barriers to delivering good infrastructure outcomes

Response:
No comment

Publish long-term capital intentions

Response:
No comment

Act as a 'shop front' for the market including publish a pipeline of infrastructure projects

Response:
No comment

Provide project procurement and delivery support

Response:

No comment

Provide best practice guidance on project procurement and delivery

Response:
No comment

Any additional functions you have proposed

Response:
No comment

6 How could the new independent infrastructure body best work with local government and the market to help them plan long-term infrastructure?

Response:

No comment

7 [How could the new independent infrastructure body best engage with the market?](#)

Response:

No comment

8 What information should a published pipeline of infrastructure projects include?

Response:

No comment

9 What type of support could the new independent infrastructure body provide to the market in order to act as a 'shop front' (Function 6)?

Response:

No comment

10 How could the new independent infrastructure body best assist local government to support and deliver infrastructure projects?

Response:

Funding issues will be major barriers. Assistance and advice in this area will be important.

11 Are there any other comments you wish to make?

This could include comments on the form and governance of the new independent infrastructure body.

Response: Independence and appropriate governance will be key to long term success and the achievement of outcomes. We encourage the Government to put best practice governance mechanisms in place, and to fund the body appropriately. A widely representative governance board with policy and strategic direction functions, a separate advisory panel with specialist expertise, and an executive with statutory independence, would be good building blocks.

