Reference: 20190167

17 May 2019

[redacted]

Thank you for your Official Information Act request, received on 2 April 2019. You requested the following:

> *A list of the 378 projects referred to in the highlighted quote in the article below, including clear identification of the 58 projects Treasury has classified as "high risk."*

Information Being Released

Please find enclosed the following documents:

Item	Document Description	Decision
1.	Information in response to OIA on list of projects in the portfolio April 2019	Release in full

I have decided to release the document listed above.

It is important to note that the data in this release was collected in July 2018 and needs to be considered as a reflection of this point in time.

The classification of projects as "high-risk" is based on the risk profile assessment completed by agencies and in some cases these are reviewed by The Treasury. More information about the risk profile assessment is available on our website https://treasury.govt.nz/information-and-services/state-sector-leadership/investment-management/think-investment-possibilities/risk-profile-assessment

Please note that this letter (with your personal details removed) and enclosed documents may be published on the Treasury website.

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https://treasury.govt.nz

This reply addresses the information you requested. You have the right to ask the Ombudsman to investigate and review my decision.

Yours sincerely

Craig Murphy
Manager, Investment Management and Asset Performance

20190167
Information for Release

1.	Information provided by agencies as part of investment performance data collection	1

Information provided by agencies as part of investment performance data collection, as at July 2018

	Agency	Name	High risk*
1.	Accident Compensation Corporation	Transformation Programme, Shaping Our Future	Yes
2.	Antarctica NZ	Our place in Antarctica - Scott Base Redevelopment	Yes
3.	Business Innovation & Employment, Ministry of	New Zealand Refugee Resettlement Strategy - Replac	
4.	Business Innovation & Employment, Ministry of	Auckland Vacant or Underutilised Crown Land Progra	
5.	Business Innovation & Employment, Ministry of	Housing Infrastructure Fund	
6.	Business Innovation & Employment, Ministry of	Kiwibuild Portal	
7.	Business Innovation & Employment, Ministry of	Payroll Renewal Project	Yes
8.	Business Innovation & Employment, Ministry of	NZ Business Number	Yes
9.	Conservation, Department of	Tourism growth and infrastructure initiative	
10.	Corrections, Department of	New Maximum Security Facility Project - Auck EAST	Yes
11.	Corrections, Department of	Prison Capacity Build Programme - Phase 1	Yes
12.	Culture & Heritage, Ministry for	Te Papa Capital Replacement	
13.	DHB - Auckland	Accident & Emergency Department Expansion	
14.	DHB - Auckland	Building for Future - Level 5	
15.	DHB - Auckland	Building for Future - Level 12	
16.	DHB - Auckland	Facilities Infrastructure Remediation -Tranche Two	
17.	DHB - Auckland	Summed Minor Projects	
18.	DHB - Canterbury	Kaikoura health facility	
19.	DHB - Canterbury	ERMS (Regional IT) - CDHB Share	
20.	DHB - Canterbury	Electronic Medication Management System (eMeds)	
21.	DHB - Canterbury	Christchurch Hospital Redevelopment (Parkside)	
22.	DHB - Canterbury	Laboratory Facility	
23.	DHB - Canterbury	Energy Centre	
24.	DHB - Canterbury	Mental Health Services Relocation from TPMH	
25.	DHB - Canterbury	Patient Administration System	
26.	DHB - Canterbury	Patient Information Care System (PICS)	Yes
27.	DHB - Capital & Coast	Youth Forensic Unit	
28.	DHB - Capital & Coast	ICU Expansion	
29.	DHB - Capital & Coast	Children's Hospital	
30.	DHB - Capital & Coast	Infrastructure: Damaged Copper Pipes - Tranche 2	

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31.	DHB - Capital & Coast	Individualised Service Units (ISU)	
32.	DHB - Capital & Coast	Summed Minor Projects Capital and Coast	
33.	DHB - Counties-Manukau	Manakau Building Re-Cladding	
34.	DHB - Counties-Manukau	Middlemore Scott Building Re-Cladding	
35.	DHB - Counties-Manukau	Manukau Interim Theatres	
36.	DHB - Counties-Manukau	Health/Clinical Building	
37.	DHB - Counties-Manukau	Infrastructure for New Capacity	
38.	DHB - Counties-Manukau	Core Infrastructure Remediation	
39.	DHB - Counties-Manukau	Radiology department Harley Gray	
40.	DHB - Counties-Manukau	Mental Health Inpatient Unit	
41.	DHB - Counties-Manukau	Specialised Rehabilitation Unit	
42.	DHB - Counties-Manukau	Manukau Radiology Hub - Stage 1	
43.	DHB - Counties-Manukau	Harley Gray Building Extension (Stage 2)	
44.	DHB - Hawke's Bay	Mental Health Intensive Care Unit	
45.	DHB - Hawke's Bay	Endoscopy Build	
46.	DHB - Hawke's Bay	Summed Minor Projects Hawkes Bay	
47.	DHB - Hawke's Bay	Hawkes Bay / Under $10M Projects - IT	
48.	DHB - Hutt Valley	Summed Minor Projects Hutt	
49.	DHB - Lakes	Mauri Ora: Mental Health & Addiction Services Fac.	
50.	DHB - Lakes	Children's Hub	
51.	DHB - MidCentral	Palmerston North Hospital redevelopment	
52.	DHB - MidCentral	Regional Health Infometrics	
53.	DHB - MidCentral	Summed Minor Projects Mid-Central	
54.	DHB - MidCentral	Mental Health Ward 21 - Reconfiguration	
55.	DHB - Nelson-Marlborough	Nelson Hospital Redevelopment	Yes
56.	DHB - Northland	Whangarei Maternity - Level 3, Paeds, SCBU	
57.	DHB - Northland	Clinical Equipment	
58.	DHB - Northland	Small Builds	
59.	DHB - Northland	Bay of Islands Redevelopment Part 2	
60.	DHB - Northland	IT Investment	
61.	DHB - Northland	Northland Critical Works 1b: Cardiac Catheter Lab	
62.	DHB - Northland	Northland Critical Works 1a: Endoscopy Theatres	

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63.	DHB - Northland	Northland Critical Works 1d: Opthamology Outpatien	
64.	DHB - Northland	Northland Critical Works 2	
65.	DHB - Northland	Northland Site Redevelopment	
66.	DHB - Northland	Summed Minor Projects Northland	
67.	DHB - Northland	Whangarei Additional Theatres	
68.	DHB - South Canterbury	Regional/National IS Programme (South Canterbury D	
69.	DHB - South Canterbury	Summed Minor Projects Canterbury - Front Hospital	
70.	DHB - Southern	Urgent Interim Works - ICU and Gastro	
71.	DHB - Southern	IT Infrastructure	
72.	DHB - Southern	Tele-Health	
73.	DHB - Southern	Urgent Interim Works - Audiology	
74.	DHB - Southern	Keeping the Lights On-Maintenance & Infrastructure	
75.	DHB - Taranaki	Taranaki Base Hospital - Project Maunga Phase 2	
76.	DHB - Taranaki	Laboratory	
77.	DHB - Waikato	Adult Mental Health - community precinct	
78.	DHB - Waikato	Farmers Building Redevelopment	
79.	DHB - Waikato	Mental Health and Addictions	
80.	DHB - Waikato	Summed Minor Projects Waikato	
81.	DHB - Waikato	eSpace Programme	Yes
82.	DHB - Waitemata	Taharoto Mental Health Unit	
83.	DHB - Waitemata	Elective Capacity & Inpatient Beds	
84.	DHB - Waitemata	Commitment to hA for funding re IT/IS	
85.	DHB - Waitemata	Mason Clinic Land Expansion	
86.	DHB - Waitemata	Sale of Taharoto Road	
87.	DHB - Waitemata	Mason Tanekaha	
88.	DHB - Waitemata	Summed Minor Projects Waitemata	
89.	DHB - Waitemata	Waitakere Hospital Redevelopment - Tranche 0	Yes
90.	DHB - West Coast	Regional Strategic Information Systems	
91.	DHB - West Coast	Summed Minor Projects West Coast	
92.	DHB - Whanganui	Summed Minor Projects $10M Whanganui	
93.	Education Payroll Ltd	Education Payroll Development Programme	Yes
94.	Education, Ministry of	Third NZ Schools Public Private Partnership	

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95.	Education, Ministry of	Education Council Online Services	
96.	Education, Ministry of	Education System Digital Strategy	
97.	Education, Ministry of	NCEA Review & Achievement Standards Review	
98.	Education, Ministry of	Schools Payroll Holidays Act Programme	
99.	Education, Ministry of	Pay Equity Programme	
100.	Education, Ministry of	Taumata School (Pyes Pa West)	
101.	Education, Ministry of	Western Springs College	
102.	Education, Ministry of	Wellington East Girls College	
103.	Education, Ministry of	Balmoral School (Auckland)	
104.	Education, Ministry of	Aotea College	
105.	Education, Ministry of	Southern Cross Campus	
106.	Education, Ministry of	Te Huruhi School	
107.	Education, Ministry of	Macleans College	
108.	Education, Ministry of	Te Kura Maori o Nga Tapuwae	
109.	Education, Ministry of	Stonefields School	
110.	Education, Ministry of	Grey Lynn School	
111.	Education, Ministry of	Education Resourcing System (ERS) formerly EFS	Yes
112.	Education, Ministry of	Christchurch Schools Rebuild (part of CERP)	Yes
113.	Foreign Affairs and Trade, Ministry of	Beijing Chancery and Official Residence rebuild	
114.	Foreign Affairs and Trade, Ministry of	Canberra Chancery refurbishment	
115.	Foreign Affairs and Trade, Ministry of	Embassy in Bogota, Colombia	
116.	Foreign Affairs and Trade, Ministry of	New Zealand High Commission in Colombo, Sri Lanka	
117.	Foreign Affairs and Trade, Ministry of	New Zealand Embassy in Dublin, Ireland	
118.	Foreign Affairs and Trade, Ministry of	New Embassy in Stockholm	
119.	Foreign Affairs and Trade, Ministry of	Programme and Activity Management (PAM)	
120.	Foreign Affairs and Trade, Ministry of	APEC 2021	Yes
121.	Government Communications Security Bureau	Cortex	Yes
122.	Government Communications Security Bureau	CPMI	Yes
123.	Health Alliance	Northern Region DCaaS	Yes
124.	Health, Ministry of	Wellington Property Consolidation	
125.	Health, Ministry of	Cancer Patient Pathway Co-ordination	
126.	Health, Ministry of	Rheumatic Fever Prevention Programme	

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127.	Health, Ministry of	Strengthening communities to help prevent suicide	
128.	Health, Ministry of	Youth Mental Health project	
129.	Health, Ministry of	Greymouth Base Hospital & Integrated Family Health	
130.	Health, Ministry of	Health Identity Programme	
131.	Health, Ministry of	National Patient Flow System	
132.	Health, Ministry of	Adult Mental Health - replacement of HRB	
133.	Health, Ministry of	Mason remedial programme	
134.	Health, Ministry of	Christchurch Integrated Government Accom (Health)	
135.	Health, Ministry of	Extend Alcohol & Drug Support for Pregnant Women	
136.	Health, Ministry of	Electives Services-Procedures Budget 2016	
137.	Health, Ministry of	Healthy Homes Initiatives for Vulnerable Children	
138.	Health, Ministry of	Earlier Mental Health Response	
139.	Health, Ministry of	Christchurch Hospital Redevelopment (Outpatients)	
140.	Health, Ministry of	Sanitary Work Subsidy	
141.	Health, Ministry of	EQ & redevelopment scope/budget	
142.	Health, Ministry of	Northern Region Electronic Health Record (NEHR)	
143.	Health, Ministry of	Cervical Screening HPV Testing Implementation	
144.	Health, Ministry of	Health Services for Syrian Refugees	
145.	Health, Ministry of	Buller IFHC with Hospital Beds	
146.	Health, Ministry of	National Bowel Screening Programme Rollout	Yes
147.	Health, Ministry of	Bowel Cancer Screening IT System	Yes
148.	Health, Ministry of	National Infrastructure Platform (NIP)	Yes
149.	Health, Ministry of	National Electronic Health Record	Yes
150.	Health, Ministry of	Christchurch Hospital Redevelopment-Acute Services	Yes
151.	Health, Ministry of	Dunedin Hospital Redevelopment	Yes
152.	Housing New Zealand Corporation	Retrofit Programme	
153.	Housing New Zealand Corporation	Community Group Housing	
154.	Housing New Zealand Corporation	Emergency and Transitional Housing	
155.	Housing New Zealand Corporation	Impaired Blocks, Earthquake Prone Buildings	
156.	Housing New Zealand Corporation	Warm & Dry & Safe	
157.	Housing New Zealand Corporation	Rest of NZ Housing Programme	
158.	Housing New Zealand Corporation	Auckland Housing Programme	Yes

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159.	Inland Revenue Department	Business Transformation Programme (BTP)	Yes
160.	Inland Revenue Department	Oracle	
161.	Inland Revenue Department	Hamilton Accommodation (IRD)	
162.	Inland Revenue Department	Palmerston North	
163.	Inland Revenue Department	Budget 2016	
164.	Inland Revenue Department	Budget 2017	
165.	Inland Revenue Department	Best Start/Families	
166.	Internal Affairs, Department of	Transforming the System of Service Delivery	Yes
167.	Internal Affairs, Department of	Archives New Zealand Christchurch Building	
168.	Internal Affairs, Department of	DIA Workplace Project	
169.	Internal Affairs, Department of	Fire Services Review	
170.	Internal Affairs, Department of	Reconstruction of Waitangi Wharf	
171.	Internal Affairs, Department of	Pitt Island Wharf Resilience and Functionality-S1	
172.	Internal Affairs, Department of	Preserving the Nations Memory	
173.	Internal Affairs, Department of	Pitt Island Wharf resilience and functionality- S2	
174.	Internal Affairs, Department of	Improving Wellington's emergency water resilience	
175.	Internal Affairs, Department of	Digital Identity Transition Project	
176.	Justice, Ministry of	Cell Safety Programme	
177.	Justice, Ministry of	Courthouse Redevelopment - Rotorua High/District/M	
178.	Justice, Ministry of	Holidays Act Compliance Project	
179.	Justice, Ministry of	Whangarei High/District Court Refurbishment	
180.	Justice, Ministry of	Te Kete - Phase Two	
181.	Land Information New Zealand	Advanced Survey and Title Services Project (ASaTS)	Yes
182.	Land Information New Zealand	Improving National Elevation Data to Support Econo	
183.	Lincoln University	Lincoln University/AgResearch Build Project	Yes
184.	Maori Development, Ministry of	Maori Land Service	Yes
185.	New Zealand Customs Service	Improving efficiency & effectiveness of Border Sct	
186.	New Zealand Customs Service	Drug Smuggling Networks: Strategic Disruption	
187.	New Zealand Customs Service	Reducing Overseas Customs Delays for NZ Exporters	
188.	New Zealand Defence Force	Future Air Surveillance Capability (FASC) MPA	Yes
189.	New Zealand Defence Force	Consolidated Logistics Programme (CLP)	Yes
190.	New Zealand Defence Force	ANZAC Frigate Systems Upgrade	Yes

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191.	New Zealand Defence Force	Maritime Sustainment Capability (MSC)	Yes
192.	New Zealand Defence Force	Future Air Mobility	Yes
193.	New Zealand Defence Force	Network Enabled Army Programme	Yes
194.	New Zealand Defence Force	Pilot Training Capability	Yes
195.	New Zealand Defence Force	Maritime Helicopter Capability Project (MHCP)	Yes
196.	New Zealand Defence Force	ANZAC Platform Systems Upgrade	Yes
197.	New Zealand Defence Force	Ocean Patrol Vessel (3rd OPV) Ice Capable	Yes
198.	New Zealand Defence Force	Secret Information Environment (SIE)	Yes
199.	New Zealand Defence Force	Cyber Security & Support Capability	Yes
200.	New Zealand Defence Force	Frigate replacement	Yes
201.	New Zealand Defence Force	Littoral Warfare Systems Phase 1	
202.	New Zealand Defence Force	Medium Heavy Operational Vehicles (MHOV)	Yes
203.	New Zealand Defence Force	Defence Estate Regeneration Programme	Yes
204.	New Zealand Defence Force	Defence Estate Regeneration Tranche 1	Yes
205.	New Zealand Defence Force	Heavy Machinegun Replacement Project	
206.	New Zealand Defence Force	Night Vision Equipment Rolling Capability Refresh	
207.	New Zealand Defence Force	Soldier Modernisation & Soldier Personal Protectio	
208.	New Zealand Defence Force	Counter Explosive Hazards Capability	
209.	New Zealand Defence Force	Special Operations EOD Rolling Capability Refresh	
210.	New Zealand Defence Force	HMNZS Canterbury Mid Life Upgrade	
211.	New Zealand Defence Force	Underwater Intelligence Surveillance Reconnaissanc	
212.	New Zealand Defence Force	Dive and Hydrographic Vessel	
213.	New Zealand Defence Force	NH90 Helicopter Flight Training Device	
214.	New Zealand Defence Force	Corporate CIS Infrastructure	
215.	New Zealand Defence Force	Capital Programme - Minor	
216.	New Zealand Defence Force	Battle Training Capability	
217.	New Zealand Defence Force	P3K Orion Upgrade	
218.	New Zealand Defence Force	C-130 Hercules Life Extension	
219.	New Zealand Defence Force	A109 Training/Utility Helicopters	
220.	New Zealand Defence Force	NH90 Medium Utility Helicopters	
221.	New Zealand Defence Force	Strategic Bearer Network	
222.	New Zealand Defence Force	PROTECTOR Remedial Plan	

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223.	New Zealand Defence Force	Javelin Medium Range Anti Armour Weapon Refresh	
224.	New Zealand Defence Force	Defence Command and Control System (DC2S)	
225.	New Zealand Defence Force	Special Operations - Rolling Capability Refresh	
226.	New Zealand Defence Force	Offshore Patrol Vessels Mid Life Upgrade	
227.	New Zealand Defence Force	ANZAC Frigates Communications Upgrade (Ships)	
228.	New Zealand Defence Force	Chemical Biological Nuclear (CBRN) Defense	
229.	New Zealand Defence Force	Maritime Simulation Refresh	
230.	New Zealand Defence Force	Special Operations Forces RHIB replacement	
231.	New Zealand Defence Force	Cryptographic Systems Refresh	
232.	New Zealand Defence Force	Joint Remotely Piloted Aerial System (RPAS)	
233.	New Zealand Defence Force	P3K2 Aircraft Enhanced Satellite Communications	
234.	New Zealand Defence Force	Protected Mobility Capability Project	
235.	New Zealand Defence Force	Network Enabled Army Tranche 1 C4 Systems	
236.	New Zealand Defence Force	Air Crew Training Capability	
237.	New Zealand Defence Force	Operational Regulatory Aviation Compliance Systems (ORACS)	
238.	New Zealand Defence Force	Combat Engineer Search Capability Refresh	
239.	New Zealand Defence Force	Land Force Protection Electronic Counter Measures	
240.	New Zealand Defence Force	Littoral Warfare Support Group Rolling Cap Refresh	
241.	New Zealand Defence Force	Maritime Helicopter Cabability Obsolescence	
242.	New Zealand Defence Force	Maritime Helicopter Cabability Software	
243.	New Zealand Defence Force	Combat Engineer Water Capability Refresh	
244.	New Zealand Defence Force	Urban Operations Rolling Capability Refresh	
245.	New Zealand Defence Force	Operational Hygiene and Catering Services	
246.	New Zealand Defence Force	81mm Mortar	
247.	New Zealand Defence Force	Fixed High Frequency Radio Refresh	
248.	New Zealand Defence Force	LTCP Special Operations Vehicle (SOV) Project	
249.	New Zealand Defence Force	LTCP Garrison and Training Support (GATS) Vehicles	
250.	New Zealand Defence Force	LTCP - Distribution Capability	
251.	New Zealand Defence Force	Individual Weapon (IW) Replacement Project	
252.	New Zealand Defence Force	NZDF In-Service Weapon Replacement	
253.	New Zealand Defence Force	Essential Infrastructure Whenuapai	
254.	New Zealand Defence Force	Bowen State Building - costs not covered by WAP	

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255.	New Zealand Police	Auckland District Custody Unit	
256.	New Zealand Police	Vehicle Fleet	
257.	New Zealand Police	Hastings Police Station	
258.	New Zealand Police	Organised Crime and Anti Corruption Legislation IT	
259.	New Zealand Police	Front Counter Safety Project	
260.	New Zealand Police	Identity Management Progressive Steps	
261.	New Zealand Police	Police Operational Capability	
262.	New Zealand Police	Next Generation Radio Network	Yes
263.	New Zealand Qualifications Authority	NCEA Online - Transforming Assessment for Learners	Yes
264.	New Zealand Transport Agency	Mt Victoria Tunnel - Safety Improvements	
265.	New Zealand Transport Agency	Lyttelton Tunnel Safety Retrofit (Deluge) System	
266.	New Zealand Transport Agency	Homer Tunnel Safety Improvements	
267.	New Zealand Transport Agency	Hamilton Southern Links	
268.	New Zealand Transport Agency	Vickers Road to New Plymouth City	
269.	New Zealand Transport Agency	Hairini Link - Stage 4	
270.	New Zealand Transport Agency	SH1 Cambridge to Piarere Safe System Improvements	
271.	New Zealand Transport Agency	SH2 Pokeno to Mangatarata Safe System Retrofit Dem	
272.	New Zealand Transport Agency	SH1/2 Petone to Grenada	
273.	New Zealand Transport Agency	Warkworth Stage 1	
274.	New Zealand Transport Agency	East - West Connection	
275.	New Zealand Transport Agency	Kaikoura EQ: SH1 Clarence to Oaro improvements	
276.	New Zealand Transport Agency	SH20A to Auckland Airport	
277.	New Zealand Transport Agency	Northern Corridor Improvements	
278.	New Zealand Transport Agency	Southern Corridor Improvements	
279.	New Zealand Transport Agency	CHCH Northern Arterial Rural with QE2	
280.	New Zealand Transport Agency	Western Belfast Bypass	
281.	New Zealand Transport Agency	Groynes to Sawyers Arms 4L	
282.	New Zealand Transport Agency	Harewood Rd to Yaldhurst (avonhead) Rd 4 Laning	
283.	New Zealand Transport Agency	CHC Southern Mwy HJR to Waterholes (Stage 2)	
284.	New Zealand Transport Agency	Wellington RoNS - 1. Airport to Mt Victoria tunnel	
285.	New Zealand Transport Agency	Wellington RoNS - 2. SH1 Patterson to Tory Street	
286.	New Zealand Transport Agency	Wellington RoNS - 3 Terrace Tunnel Duplication	

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287.	New Zealand Transport Agency	Wellington RoNs - 4. Ngauranga to Aotea Quay	
288.	New Zealand Transport Agency	Wellington RoNS - 6. Mackays to Peka Peka	
289.	New Zealand Transport Agency	Wellington RoNS - 7. Peka Peka to Otaki	
290.	New Zealand Transport Agency	Wellington RoNS - 9. Otaki to Levin	
291.	New Zealand Transport Agency	Rangiriri Section	
292.	New Zealand Transport Agency	Long Swamp Section	
293.	New Zealand Transport Agency	Cambridge Tamahere Section	
294.	New Zealand Transport Agency	Hamilton Section	
295.	New Zealand Transport Agency	Tamahere Section	
296.	New Zealand Transport Agency	Ngauruawahia Section	
297.	New Zealand Transport Agency	Warkworth to Wellsford RoNS - Detailed Design&Cons	
298.	New Zealand Transport Agency	Normanby Overbridge Realignment	
299.	New Zealand Transport Agency	Mingha Bluff to Rough Creek realignment	
300.	New Zealand Transport Agency	Akerama Curves realignment and passing lane	
301.	New Zealand Transport Agency	Panikau and Wallis Hill Slow Vehicle Bays	
302.	New Zealand Transport Agency	Kawarau Falls Bridge	
303.	New Zealand Transport Agency	Loop Rd North to Smeatons Hill - Safety Improvemen	
304.	New Zealand Transport Agency	Motu Bridge Replacement	
305.	New Zealand Transport Agency	Awakino Gorge to Mt Messenger Corridor Improvement	
306.	New Zealand Transport Agency	Mt Messenger and Awakino Tunnel Bypasses	
307.	New Zealand Transport Agency	Whirokino Trestle Bridge	
308.	New Zealand Transport Agency	Opawa Bridge Replacement	
309.	New Zealand Transport Agency	Taramakau Road/Rail Bridge	
310.	New Zealand Transport Agency	Tauranga Eastern Link	
311.	New Zealand Transport Agency	Petone to Ngauranga Cycleway	
312.	New Zealand Transport Agency	Tauranga Northern Link	
313.	New Zealand Transport Agency	Western Ring Route	
314.	New Zealand Transport Agency	Kaikoura EQ - Reinstatement both SH1 and Rail	Yes
315.	New Zealand Transport Agency	Wellington RoNS - 5. Transmission Gully	Yes
316.	New Zealand Transport Agency	Huntly Section	Yes
317.	New Zealand Transport Agency	Puhoi to Warkworth RoNS Detailed Design and Constr	Yes
318.	Oranga Tamariki	MVCOT Investment in the first technology enhanceme	

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319.	Oranga Tamariki	MVCOT Digital Workplace Programme (DWP)	Yes
320.	Oranga Tamariki	MVCOT Early Enhancements	
321.	Oranga Tamariki	Child Centred Feedback, Insights and Complaints Me	
322.	Oranga Tamariki	New Children's Entity/Refocused MSD	
323.	Otakaro	Convention Centre Precinct	
324.	Otakaro	East Frame Residential	
325.	Otakaro	South Frame Project	
326.	Otakaro	Bus Interchange Precinct Project	
327.	Otakaro	Metro Sports Facility	
328.	Otakaro	An Accessible City Project	
329.	Otakaro	Te Papa Otakaro / Avon River Precinct	
330.	Otakaro	East Frame Public Realm	
331.	Pacific Peoples, Ministry of	Departmental Capital for MPP	
332.	Parliamentary Service	Parliamentary Library Building roof membrane roof	
333.	Parliamentary Service	Parliamentary Library building roof chiller repla	
334.	Parliamentary Service	Cost Pressure from Parliamentary Building Decision	
335.	Primary Industries, Ministry for	National Biocontainment Laboratory Project (NBLP)	Yes
336.	Primary Industries, Ministry for	Crown Irrigation Investments Limited	
337.	Primary Industries, Ministry for	Pastoral House Refurbishment (PMCOE)	
338.	Primary Industries, Ministry for	Workforce Planning and Management	
339.	Prime Minister and Cabinet, Department of the	Cell Broadacst Alerting (Public Alerting)	
340.	Prime Minister and Cabinet, Department of the	Kaikoura Harbour- enhancement of facilities	
341.	Prime Minister and Cabinet, Department of the	Horizontal Infrastructure Programme	
342.	Property Management Centre of Expertise	Wellington Office Accommodation Strategy (WAP1)	
343.	Property Management Centre of Expertise	Christchurch Integrated Government Accommodation	
344.	Property Management Centre of Expertise	Wellington Accommodation Project 2 (WAP2)	
345.	Property Management Centre of Expertise	Auckland Accommodation Strategy/project	
346.	Serious Fraud Office	Systems Transformation Project	
347.	Social Development, Ministry of	Simplification	Yes
348.	Social Development, Ministry of	Availability and Resilence	Yes
349.	Social Development, Ministry of	Analytics to the Front Line (MSD)	
350.	Social Development, Ministry of	Supporting Ex-Offenders into Employment	

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351.	Social Development, Ministry of	Future State Physical Environment Programme	
352.	Social Development, Ministry of	End User Compute Modernisation	
353.	Social Development, Ministry of	Families Package	Yes
354.	Social Development, Ministry of	MSD Housing Assistance Reform Programme	
355.	Social Investment Agency	Data Protection and Use Policy	
356.	Social Investment Agency	Social Sector Data Exchange Prod-1	
357.	Social Investment Agency	Data Exchange Phase Two	
358.	Statistics New Zealand	2018 Census Programme	Yes
359.	Statistics New Zealand	Census Transformation	
360.	Statistics New Zealand	Integrated Data Infrastructure Mark 2	
361.	Tertiary Education Commission	Physical space for trades training	
362.	Tertiary Education Commission	University of Canterbury Earthquake recovery	
363.	Tertiary Education Commission	Future footprint-joint food science centre	
364.	Tertiary Education Commission	Future Footprint-grasslands campus	
365.	Transport, Ministry of	Vehicle Licensing Reform	
366.	Transport, Ministry of	Safer Journeys Action Plan	
367.	Transport, Ministry of	Funding of Kiwirail Freight Business	
368.	Transport, Ministry of	Wellington metro rail improvements	
369.	Transport, Ministry of	Regulatory reform programme	
370.	Transport, Ministry of	Driver licencing system reform	
371.	Transport, Ministry of	Intelligent Transport Systems (ITS) action plan	
372.	Transport, Ministry of	Joint venture airports JVA	
373.	Transport, Ministry of	Auckland City Rail Link	Yes
374.	Transport, Ministry of	Rollover of existing loans – KiwiRail	
375.	Treasury, the	Treasury long term accommodation needs (WAP2)	
376.	Treasury, the	Social Housing Reform-Transactions Tranche 2: Chri	
377.	Treasury, the	Social Housing Reform-Transactions Tranche 1: Taur	
378.	Treasury, the	Eastern Porirua Transfer/Regeneration Options	

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High risk*

The classification of a project as “high-risk” is based on information completed by the agency and in some cases considered by investment system actors as part of a risk profile assessment process.

More information about this is available on The Treasury website: https://treasury.govt.nz/information-and-services/state-sector-leadership/investment-management/think-investment-possibilities/risk-profile-assessment

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